



GRET



2020

ANNUAL REPORT



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**Henry
de Cazotte**
Chairperson
of GRET

A GROUP RISING TO THE CHALLENGES IT MEETS

The Covid-19 pandemic dramatically changed our way of life and forced many organisations – including GRET – to thoroughly review their practices and methods of intervention. Yet, as you will see when you read this annual report, our teams got through this exceptional situation admirably well, thanks to their flexibility and efficiency. GRET's resilience is highly impressive: it was able to make the most of this complicated period to stay on course and maintain its activity, stabilise its results and its balance sheet, while at the same time replenishing its stock of projects, recruiting new staff, extending the geographic scope of its action, and conducting transversal projects that are strategic for the future of the association.

Although today the notion of resilience is sometimes the subject of debate, on the grounds that it could generate "submission to events" and individual seclusion with no future prospects, this is not the case at GRET, where, on the contrary, it is a value that draws strength from the collective itself. The latter demonstrated great maturity at headquarters, in

the country representations in Asia, Africa and Haiti, and within the various teams. GRET equipped itself to overcome the situation, adapt and provide collective responses to the pandemic, and make every effort to ensure the sustainability of actions. GRET emerged from this crisis strengthened in its determination to keep going. Under the guidance of its Executive Director, Luc Arnaud, and encouraged by the Management Board, all involved – the senior management team, the strategic orientation committee, staff members and all the men and women of the organisation – found the energy and determination to prioritise working collectively for GRET and its vast network of partners and allies.

This confidence in the future makes it possible for GRET to continue putting its international expert teams in place, and to invest and reinvent itself for its gender and climate activities with a view to maintaining a high level of excellence. It also enables the organisation to identify – where pertinent – solutions adapted to each context in its operational portfolio, which respond most effectively to the needs of the people that GRET supports on a daily basis. This process is leading to new alliances that will be beneficial for maintaining its advance in development methods, which is greatly facilitated by its exemplary standard of capitalisation.

Major progress was made with the decision to implement private fundraising and to facilitate legacies and donations through the GRET Endowment Fund, which has now been launched and is currently in its operationalisation phase. This is the beginning of an important project, driving GRET towards greater accountability, continuation of qualitative modernisation in its organisation, its management methods, its reporting and its communication. This should enable the sharing of activity and challenges with other stakeholders, sponsors, funds, foundations and social investors.

The pandemic led GRET's teams to take a step back and think about priority actions. It has demonstrated the extent to which GRET's collective international project needed to take greater account of the resilience of societies and ecosystems faced with climate, environmental, social and economic shocks. It also highlighted the necessity to ensure dignity for all through greater social justice, a notion that must be more visible in the projects conducted and in the organisation's engagement internationally. GRET is therefore facing a new challenge for the coming years: to encourage all its stakeholders to take action, to think about and invent a new world, to reinvent itself and become collectively organised for active, sustainable solidarity. ■

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GRET, PROFESSIONALS FOR FAIR DEVELOPMENT

Overview of GRET in 2020

709 professionals

Budget: **32.9** million euros

224 operations

including **90** new projects:

141 field projects
(63%)

72 studies and consulting missions
(32%)

11 facilitation and training activities
(5%)



Actions in partnership with:

more than **250** operational partners

more than **140** financial partners



4 new books



10 expert reports and technical documents



6 capitalisation videos and web documentaries



7 events (symposiums, workshops, etc.)



24 academic training activities



417,000 pages viewed on www.gret.org



Presentation

Created in 1976, GRET is an international development NGO committed to improving populations' living conditions and promoting greater equity and solidarity.

To respond to poverty and inequalities, GRET innovates by making optimum use of local approaches and creating links between various stakeholders, over periods long enough to make a significant impact.

Its 709 staff members of various nationalities work in some thirty countries in Africa, Asia and the Caribbean, serving the most vulnerable people. Its actions are based locally and internationally, through advocacy and knowledge-sharing.

They are structured around seven areas of expertise:

- Agriculture: value chains and agricultural policies
- Cities for all and decentralisation
- Civic issues and democracy
- Drinking water, sanitation and waste management
- Health: nutrition and social protection
- Inclusive finance and professional integration
- Natural resource management and energy

In its operations and its internal functioning, GRET advocates for democratic participation and co-construction with communities, States, civil society, research and an extensive network of partners.

Recognised as a public interest association, GRET also holds socially responsible company status. It is recognised as a public charity by the American government, and recently received official ECHO accreditation from the European Commission's Department of Civil Protection and Humanitarian Aid Operations. ■

GRET in 2020

OPENING OF A GRET REPRESENTATION OFFICE IN TOGO

At the start of 2020, GRET opened a representation office in Togo, marking its determination to become more active and lay the foundations for a sustainable intervention strategy in this country. In an initial phase, the local team is focusing on consolidating GRET's intervention in Lomé, taking an urban services based approach: waste management, water, sanitation, and management and enhancement of public spaces. Subsequently, it will gear its actions towards the agricultural sector, support for vulnerable populations and integrated management of natural resources. Lastly, the team hopes to use its skills to work with local and regional bodies and elected representatives, according to needs identified by public authorities.

THE MAIN SUBJECTS

Sustainable managements of forests
 Waste pre-collection
 Remote missions
 Covid-19 Operation Kéré
 Rights-based approach
 Sustainable food systems
 Raising awareness in communities

THE MAIN EVENTS

JANUARY 3 rd edition of the Agroecology Days in Senegal	JULY 10 th anniversary of the right to water and sanitation	OCTOBER Urban initiatives programme launch workshop	NOVEMBER "Finances in common" summit	DECEMBER 1 st webinar on food and nutrition security in West Africa
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Covid-19: unprecedented mobilisation

Faced with the Covid-19 pandemic, the GRET teams and their partners adapted their activities in all their fields of operation. From South-East Asia to Madagascar, via Haiti and the African continent, a look back in images at some of the activities rolled out during the year...

In Haiti, GRET is supporting the implementation of an improved waste management system in public markets. To adapt to the pandemic, handwashing points were installed in areas of Port-au-Prince where large gatherings take place, and GRET quickly redirected some of its activities in order to support local authorities to fight against the spread of Covid-19.

In Burkina Faso, the AlloLaafia service was adapted to fight against Covid-19. Initially, this service provided advice on maternal and child health via text messages to families in Ouagadougou and in the Eastern regions. In addition to this advice, messages validated by the Burkina Faso Ministry of Health were also sent, focusing on the fight against Covid-19 (its origins, the state of play, high-risk populations, barrier gestures, etc.).

In Mauritania, the Minister of Employment, Youth and Sports called upon the members of the Safire programme to produce several thousand masks and handwashing kits. The Caritas Mauritania Vocational Training and Integration Centre, GRET's partner in this project, mobilised and trained young people in vulnerable situations to make the masks and kits, making it possible for them to re-enter employment and earn an income.

In Mali, an animated awareness-raising video in Bambara was made with the agreement of the Malian Ministry of Health. This video was shown in the lmyeta project's partner workshops, making it possible to raise the awareness of tradespeople and their apprentices on barrier gestures. It was also seen by members in remote vil-

lages, thanks to sharing on social media. The video was subsequently used by the Malian Ministry of Health, to which GRET transferred the rights.

In Myanmar, in the south of Chin and the north of Rakhine, together with civil society organisation partners, the NRSC project team implemented awareness-raising activities via various channels (posters, awareness-raising campaign via text messages, audio-distribution using megaphones, implementation of a telephone line to answer questions) and distribution of basic hygiene kits and equipment. These activities were conducted with a view to ensuring close coordination with local authorities, the United Nations and the Ministry of Health.

In Chin and in the Sagaing region, the Thitsar Ooyin social business, which was set up by GRET, proved itself flexible. In just six months, Thitsar Ooyin disbursed 14,000 new loans amounting to a total of 3.2 million euros, in response to the needs of families affected by the crisis. Despite the health situation, the institution ended the 2019-2020 financial year with coverage of 33,700 households, including 80% of women, mainly in rural areas.

In Madagascar, action conducted jointly by GRET and the Nutri'zaza social business contributed to minimising the spread of the virus and mitigating the nutritional impact of the crisis in poorer areas in large urban zones. Door-to-door awareness-raising among households made it possible to talk to families about the coronavirus, encourage them to practise barrier gestures and dispel rumours circulating in neighbourhoods. Having received this infor-



↑ HANDING OUT LIQUID SOAP AND POSTERS AT PIÉLA TOWN HALL IN BURKINA FASO



↑ A NEIGHBOURHOOD FACILITATOR RAISING AWARENESS ON BARRIER GESTURES IN MADAGASCAR

mation, people were given soaps and posters illustrating best handwashing practices. In addition, the Koba Aina porridge – already sold door-to-door on a daily basis in these neighbourhoods – was provided at a subsidised price, enabling vulnerable families to continue accessing this high-quality food.

In Senegal, in the Medina Yoro Foulah region, partnerships with three community radio stations were set up to organise awareness-raising shows featuring healthcare staff and members of local authorities. An animated video on health recommendations, validated by the National Service of education and information for health, was also produced in several local languages and widely distributed via WhatsApp.

In the Dagana region, where livestock farmers were particularly affected by the measures implemented to contain the epidemic, GRET provided material support to the most affected families by distributing 14.5 tons of basic foodstuffs and 12 tons of locally produced cattle feed, as well as hygiene products to fight against the spread of the virus. ■

OUR CONTRIBUTION TO COLLECTIVE ISSUES

Research, capitalisation and sharing

GRET acts as a “development laboratory”, where development practices are frequently part of action-research. GRET’s experts capitalise on their experiences in the form of specialised publications, sharing them at scientific events or in academic training.

COLLABORATING WITH RESEARCH

In 2020, GRET participated in several applied research programmes for development, in particular on:

Agroecological transition in South-East Asia

GRET and Cirad are implementing the Asset programme, dedicated to promoting agroecological transition via the ALiSEA multi-stakeholder network in Laos, Vietnam, Myanmar and Cambodia.

Mobilising the expertise of 27 national, European and international partners, this programme aims to inform political dialogue on agriculture, food and trade to support this transition at regional level. Funded by AFD and the EU for a five-year period (2020-2025), it is being conducted in collaboration with platforms (Asea and Malica) and other research bodies such as CIAT and CDE.

Production and marketing of fortified foods to fight against malnutrition

GRET and its partners are working with the IRD Nutripass research unit to support private businesses in the Sahelian region to formulate and distribute appropriate fortified food products.

Two applied research projects aim to test new products and conditions for their conservation in Niger (Pafam project), and to find large scale replicable marketing solutions in cities in Burkina Faso, Mali and Niger (Meriem project). In parallel, a study expanded to six countries in the sub-region was conducted by UNICEF to analyse existing and future local infant flour markets.

The commons-based approach in projects

As part of a programme agreement with AFD, GRET created a forum for operational experimentation and collective learning to define and test the operationalisation of a commons-based approach in projects in approximately twelve countries.

In Madagascar and Senegal, “serious” role-play exercises (ComMod) were tested with the Cirad Green research unit to develop viable agricultural and fishing activities. These exercises serve as tools to learn social dialogue and fostered collective reflection with a view to formulating strategic action plans for shared governance of natural resources, while at the same time contributing to building links between stakeholders.



La filière des farines infantiles produites localement dans 6 pays sahéliens : Burkina Faso, Mali, Mauritanie, Niger, Sénégal, Tchad
GRET, IRAM, IRD, UNICEF



Analyse contextuelle des dynamiques socio-politiques et des demandes de développement dans la région Est du Burkina Faso

Rangé C. (dir.), Ba-Konaré D.A.O., Brosse C., Compaoré I. et al., Paris, AFD



Mise en place de services d'enlèvement des déchets de qualité, abordable et pérenne pour tous les habitants

Bromblet H., Lajarge C., Mestre C., Ciedel, Centraider, Cefrepade, GRET, Resacoop, PAGEDS project capitalisation



Développer un marché local de l'assainissement en milieu rural : retours d'expérience du projet Pafa dans le département de Mbacké au Sénégal

Ily J.-M., Fatou Binetou Niang, Nogent-sur-Marne, Editions du Gret, Project booklet



Stratégie de développement de l'agroécologie dans le Grand Sud malgache : retour d'expériences autour des blocs agroécologiques

Violas D., Lhériteau F., Maharette J. et al., Nogent-sur-Marne, Editions du Gret, Project booklet

De la capitalisation des expériences au sein des organisations de l'aide internationale : entre standardisation et approches « sur mesure »

Enten E., Feuvrier M.-V., Oliveira A. M., Revue internationale des études du développement n° 241

» The above publications are available in French only.

Local crisis management dynamics in the Sahel

To facilitate consideration of sensitivity to conflicts and valorisation of local responses to security crises in interventions funded with a view to consolidating peace in Burkina Faso, a contextual analysis was conducted by AFD, in partnership with Burkinabe researchers and experts from the Ouaga 1 Joseph Ki-Zerbo University, from the Institute of Societal Sciences and civil society organisations (the Network for communication on pastoralism and the Tin Tua Association).

PRODUCING AND SHARING KNOWLEDGE

GRET has a **catalogue with more than 270 references**. The GRET Publications space on the gret.org website provides free access to a digital version of all GRET publications and works.

As a producer of knowledge on development, in 2020 GRET published: **4 books**, **3 articles** in collective works and specialised journals, and **one conference paper**.

It produced **5 expert reports** and **5 technical documents**, **8 summary briefs**, and **6 capitalisation videos and web documentaries**.

GRET also co-organised and/or participated in **7 symposiums**, **conferences**, **workshops**, **round tables** and **seminars** (see all publications and activities in pages 57 to 60).

FOCUS

Professionalisation of jobs in the waste management and sanitation sectors

As part of the PAGEDS project, GRET, Ciedel, Cefrepade, Centraider and Resacoop produced capitalisation documents on waste management and valorisation in developing countries. The latter are aimed at professionalisation of the sector, including informal stakeholders, private operators and institutional stakeholders. They are also intended for the promotion of the 1% waste funding system among French local authorities. The documents were shared at a final workshop in December 2020. In addition, a web documentary depicting the daily life of a pre-collection operator in Brazzaville (Congo) was produced. In rural areas, the experiences of the sanimarkets managed by private operators in Senegal during the Pafa project conducted by Eau Vive and GRET are described in a project booklet.

Agroecology to fight against desertification

In the Grand Sud region in Madagascar, following on from several food security projects, an initiative for the collective development of agroecological blocks was developed by GRET and the Agroecological technical centre of the south (CTAS). Conducted in a participatory manner, the approach aims to find large-scale sustainable solutions to fight against land degradation. A Project booklet summarises the main findings and future prospects following this experience. ■

Networks and alliances

GRET works within civil society organisation collectives and contributes to sectoral networks and consultative forums coordinated by public authorities. It also maintains close links with the associations and social businesses which it contributed to creating. A look back at some of the events that marked 2020...

A new chairperson from GRET for Coordination SUD

On 26 November 2020, Olivier Bruyeron, head of innovative partnerships at GRET, was elected chairperson of **Coordination SUD**. Previously Olivier had been extremely active on the management board of this collective – where he represented **Groupe initiatives**, of which GRET is also a member, serving as treasurer, key HR person and key advocacy person.



An agri-food engineer, Olivier Bruyeron has occupied several positions at GRET over the last 25 years. In 2013, the teams elected him as Executive Director and he held this position until 2019. He is also chairperson of the management board of **Nutri'zaza**, a social business set up by GRET to fight against malnutrition in Madagascar (see following paragraph).

Succeeding Philippe Jashan, Olivier Bruyeron took up his position officially on 1 January 2021. Since then, he also joined the management board of **AFD**.

The Nutri'zaza entrepreneurial adventure: passing of the torch

In September 2020, Mieja Vola Rakotonarivo, who has been head of Malagasy social business **Nutri'zaza** since its creation, passed the torch to Mandresy Randriamiharisoa.



The new managing director, a business and marketing specialist, intends to give new impetus to **Nutri'zaza** so that it can continue its mission to prevent malnutrition. He plans to extend its sales network, increase investment in research and development, diversify the product range to include new vulnerable targets, develop social actions in new areas, and strengthen partnerships, in particular with **Taf** and **La Chocolaterie Robert**.

As a reminder, the **Nutri'zaza** adventure began in 2013 with the official launch of the social business by GRET, four other shareholders (**Taf**, **Investisseurs & Partners**, **Sidi** and **Apem**) and financial support from **AFD**. The creation of **Nutri'zaza** ensured the sustainability of activities and undertakings conducted by GRET since 2002 to fight against child malnutrition in Madagascar, and in particular its **Nutrimad** programme, conducted in partnership with **IRD**, the **University of Antananarivo**, **Taf**, and several Malagasy institutional stakeholders.

Since then, **Nutri'zaza** has sold more than 64 million fortified meals, giving access to quality food to more than 600,000 children and creating over 160 local jobs, 80% of which are held by women.

A local association to support sustainable management of bamboo forests in Laos

In Houaphanh province in north-east Laos, GRET has been supporting the adoption of a provincial strategy for development of the bamboo value chain since 2016, and encouraging farmer and civil society organisations to participate in community-based forest management. GRET initiated the creation of the **Bamboo and Non Timber Forest Product Development Association (BNDA)**, whose objective is to federate inhabitants around sustainable management of forests and the development of a bamboo value chain in Houaphanh.

The emergence of this associative platform will make it possible to ensure better representativity of the populations concerned during the development of the future national strategy for bamboo and rattan value chains in Laos, with the dual objective of fighting against poverty and ensuring sustainable management of natural resources.

The **BNDA** is supported by GRET as part of the **Bamboo and Rattan** project funded by **AFD** and **Swiss Development Cooperation**. The association is also a stakeholder in the EU-funded **Uxo** project, being implemented in the district of Houameuang by **Humanité & Inclusion**, **Oxfam** and **GRET**. ■

Advocacy

GRET participates – transversally or thematically – in advocacy actions or campaigns to change development policies and practices.

FOCUS ON TWO ACTIONS CONDUCTED IN 2020

Encouraging agroecological transition in Senegal

In Senegal, numerous civil society, research and farmer organisations joined together in a collective initiative called *The Senegal agroecological transition dynamic (Dynamique sur la transition agroécologique du Sénégal – DyTAES)*. After a process bringing together more than 1,000 people - which made it possible to diagnose the major issues, identify promising agroecological initiatives and collect political proposals made by the main stakeholders – this collective produced a **document contributing to public policies for agroecological transition in Senegal**. The document was presented at the agroecology days organised in January 2020 under the high patronage of Senegalese president Macky Sall, with the Ministers of Agriculture and the Environment in attendance. This significant event marked **the first stage in a process of dialogue and contribution to State action that is intended to continue over the long term**.

GRET made a strong contribution to this dynamic from the outset, through its involvement in the organisation of workshops. It also encouraged its local partners to share their experiences and was part of a group of experts working to produce the **DyTAES** political contribution document.

Supporting Ivorian civil society to monitor the interim Economic Partnership Agreement with the European Union

As part of a project financially supported by the European Union, GRET is providing support to the Ivorian Civil Society Convention (CSCI) for monitoring and advocacy relating to the interim Economic Partnership Agreement (iEPA) signed between Côte d'Ivoire and the EU. Implementation of the project began at the start of 2020. GRET

is more specifically in charge of **conducting a study on the risks and opportunities of the iEPA for the Ivorian population**. The results were presented at a national event organised in Abidjan in September. They were also presented to representatives from NGO national platforms in West Africa. In particular, the study highlights the risks generated by the EPA for the country's most vulnerable economic and social sectors, especially for family farming and small and medium businesses producing for the internal market.

The CSCI will be able to draw on this study for **the implementation of actions to monitor the iEPA and for the formulation of advocacy messages to public authorities**. Apart from producing this study, GRET is also in charge of conducting training actions with Ivorian civil society stakeholders on trade policies, EPAs and advocacy. ■

In 2020, GRET supported several other initiatives, in particular with:

- An open letter published in *L'Express de Madagascar* on 25 January, entitled **"Madagascar Ile verte? C'est possible, à huit conditions"**.*
- March for the **climate call for mobilisation**, 14 March.
- A press release entitled **"Covid-19 : la crise laitière européenne menace l'Afrique de l'Ouest"**** , released on 7 May as part of the *Let's not export our problems* and *My milk is local* campaigns.
- An opinion piece entitled **"Covid-19 et eau potable : l'Etat en première ligne"*****, published on 12 May by *Libération*, as part of the *Water is a right!* campaign.
- A joint declaration with a certain number of claims regarding public development banks, after the **"Finances en commun"** Summit organised from 9 to 12 November by **AFD**.
- An open letter signed by 350 civil society organisations and published in *Le Monde* newspaper on 20 November, asking the **FAO not to work with Croplife**, the association representing the main pesticide manufacturers worldwide.

* "Madagascar, a green island? It's possible, with eight conditions"

** "Covid-19: the European milk crisis is threatening West Africa"

*** "Covid-19 and drinking water: the State at the front line"

Communication

Through its communication actions and its Endowment Fund, GRET intends to develop its notoriety and highlight its values and its vision, in order to strengthen and expand its community of support.

2020: A YEAR MARKED BY ACTIONS IN FAVOUR OF MADAGASCAR

Launch of Operation Kéré, in response to the food crisis in the south of the country

In the Androy region, a recurrent lack of rain has worsened in recent years because of climate change, causing increasingly frequent food and nutrition crises. Since autumn 2020, the situation has been particularly critical because rainfall was extremely insufficient.

GRET, which has been present in southern Madagascar for 20 years, collaborated with the Kéré Association to respond to this emergency that was endangering thousands of people's lives and health. **Thanks to the extremely strong mobilisation of the population, companies and artists in neighbouring Reunion Island**, and support from the Réunion la 1^{ère} TV channel, the *Journal de l'île de La Réunion* newspaper, the Regional Council and the city of Saint-Denis, GRET was able – from the month of October – to organise distributions of water and food to 7,200 people in the district of Tsihombe. In addition, 1,350 children aged between 6 months and five years, who are particularly vulnerable to malnutrition, benefitted from fortified



↑ DISTRIBUTION OF WATER IN ANDRAKETALAHY ANTARITRIKA, MADAGASCAR

infant flours with high nutritional quality, produced in Madagascar by the Nutri'zaza social business.

The high point of this mobilisation was a special Kéré evening, organised at the end of November by the Kéré Association and Réunion la 1^{ère}. Broadcast live on television, the event brought together approximately twenty artists, major stakeholders, doctors and several GRET experts. At the end of 2020, donations received thanks to this event and via several initiatives launched on Reunion Island amounted to a total of 570,000 €. This sum will make it possible in particular to **implement agroecological solutions** to strengthen families' food security by providing them with local seeds that are suitable for climate conditions in the Androy region. It will also enable the restoration of 5,000 hectares of agroecological blocks, an agricultural innovation developed by GRET and its partner CTAS. Because beyond this emergency, Operation Kéré aims to **improve families' living conditions over the long term and strengthen their resilience to cope with climate hazards**.

Operation Kéré is continuing!
To make a donation, log onto gret.org

FLASHBACK

In 2007, an initial Operation Kéré, launched by the Antenne Réunion television channel, had already raised 400,000 € to deal with a severe food crisis in the south of Madagascar. Thanks to the generosity of the people of Reunion Island, GRET was able to build 64 water tanks (which are still operational today) to harvest rainwater in schools and renovate 11 rainwater basins. As a result, more than 50,000 people, including 24,000 children, gained access to drinking water.

100,000 euros raised for preservation of forests on Ile Sainte-Marie in Madagascar

More than 750,000 people contributed to the roundup operation proposed by the Maisons du Monde Foundation in all Maisons du Monde stores from June to August 2020. Record-breaking participation enabled GRET to raise just over 100,000 euros for the forests of Ile Sainte-Marie in Madagascar.

Thanks to these donations, GRET can **continue to ensure the protection and restoration of the island's forests**, in particular by organising regular supervision patrols by villagers, with assistance from State services and PCCADISM,

a local association. Several times a month, patrollers – mainly women – supervise 350 hectares of forest to oppose trafficking. By creating new jobs and developing alternative economic activities (agroecology, reforestation nurseries, etc.), the NGO also plays an important role in **improving the living conditions of the island's inhabitants**. It is also continuing its efforts to **obtain the creation of a marine and coastal protected area**, which will ultimately be managed by local communities themselves.

The support from Maisons du Monde Foundation, the brand, its staff and its customers enables GRET to make its action sustainable, which is crucial in order to have **real impact on biodiversity conservation**. ■

The GRET Endowment Fund

The GRET Endowment Fund has been working for the last ten years to improve populations' living conditions and fight against inequalities. Initially named Find (Fund for Innovations in Development), together with foundations and companies, it contributed to the funding of numerous social innovation projects.

In 2020, the name of the fund was changed to **the GRET Endowment Fund** and its modes of intervention were geared more towards **individual philanthropy**. It will be possible to make legacies and donations to the fund or to designate it as the beneficiary of a life insurance policy to support actions conducted by GRET and its partners.

In this way, the fund intends to strengthen GRET's capacity to **test new solutions, support the creation of new local organisations, and work in the field over the long term** for the most vulnerable populations and to protect the environment.

Citizen commitment is essential to conduct this mission successfully. ■

FOCUS ON AN INITIATIVE CONDUCTED THANKS TO THE ENDOWMENT FUND

» In Burkina Faso and Senegal, women living in rural areas have poor access to quality menstrual protection and hygiene products. Disposable protections are only sold in large towns and cities, at prohibitive prices for low-income households. Women have no choice but to use remnants of fabric, posing serious problems in terms of hygiene, comfort and dignity. The lack of satisfactory solutions to deal with menstruation is recognised as one of the first reasons young girls leave school.

The Dignity and health project aims to support women's economic groups to **create small businesses to produce and sell washable sanitary pads** in Fara in Burkina Faso and in Bani Israël in Senegal. GRET is providing technical and financial support to these groups to enable them to develop their activity (investment, marketing tools, training on production and sales). It is also conducting **awareness-raising to foster appro-**



↑ DIGNITY AND HEALTH IN SENEGAL

priation of this new hygiene product among families.

The project is thereby contributing to **strengthening of women's financial autonomy** with the creation of a profitable economic activity and to **improving their dignity and health** with access to an essential hygiene product. By promoting washable rather than disposable solutions, it is also contributing to **prevention of non-recyclable waste**.

OUR ORGANISATION

Governance

As a stakeholder in the social and solidarity economy, GRET sets itself standards in terms of transparency and internal democracy. Its orientations are defined by the **General Assembly**, which takes place twice a year. Every year, GRET welcomes new members from its countries of operation and permanent representations.

In 2020, 206 people (121 men and 85 women) of 15 different nationalities were members of GRET. The following countries were represented: Burkina Faso, Cambodia, Congo, France, Guinea, Haiti, Laos, Madagascar, Mali, Mauritania, Myanmar, Niger, Senegal, United-States and Vietnam.

The **Management Board**, of which the chairperson is elected for a renewable four-year mandate, is made up of staff representatives and development experts. GRET works under the operational responsibility of a Managing Director, elected for a four-year mandate that can be renewed once.

In 2020, **Henry de Cazotte** was chairperson of GRET, and **Luc Arnaud** was Executive Director. Aude Flogny and

Bérengère Quincy joined GRET's Management Board, while Jacques Lejeune and Cécile Sportis left the Board. Iharizaka Rahaingoson was appointed treasurer of GRET, and Emilie Klander joined the Board as an observer.

Participation in the governance of partner structures

GRET's teams also contribute to the governance of partner structures:

- **Administrator of NGO collectives or networks**, in which it acts as an administrator: Coordination SUD, Groupe initiatives, Coalition Eau, CFSI, Ciedel, Cerise, Cicle, Sustainable Development Campus.
- **Member or shareholder of social and solidarity companies**, whose values it shares and whose development it wishes to support: Nutri'zaza, CTAS and Diotontolo in Madagascar, Isea in Cambodia, Thitsar Ooyin in Myanmar, etc. ■

Membership of the Management Board

Under the chairmanship of **Henry de Cazotte**, former communication director of AFD, the members of the Management Board are:

External members:

Xavier Benoist, former Deputy managing director of the Pact-Arim Federation. **Aude Flogny**, Director of the portfolio management and specialised support department at AFD. **Daniel Henrys**, independent public health consultant in Haiti. **Pierre Jacquemot**, diplomat, essayist and academic. **Chantal Monvois**, Director of partnerships and Director of the social access mission at AgroParisTech, general delegate of the AgroParisTech Foundation. **Bérengère Quincy**, diplomat, specialising in issues related to the environment and food security. **Iharizaka Rahaingoson**, company manager in the IT engineering and printed & electronic books sector.

Elected staff representative members:

Juliette Darlu, Energy projects manager. **Iba Mar Faye**, GRET's representative in Senegal. **Damien Lagandré**, Agriculture projects manager. **Sophie Lerouvillois**, HR coordination/Payroll administrator.

Observers:

Émilie Klander, Public affairs delegate at Cirad. **Louis Pautrizel**, Agriculture projects manager at GRET. **Henri Rouillé d'Orfeuill**, agronomist, founding member of GRET.

Breakdown per country at 31/12/2020

MADAGASCAR	119
BURKINA FASO	97
FRANCE	87
MYANMAR	58

NIGER	55
MAURITANIA	54
SENEGAL	53
HAITI	43
CAMBODIA	37
MALI	27
LAOS	25

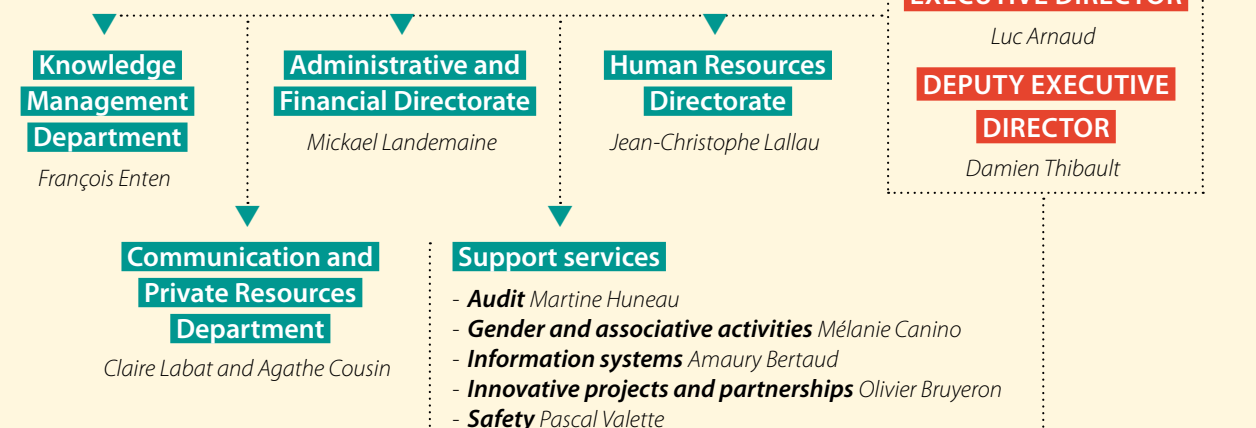
GUINEA	18
CONGO	13
CENTRAL AFRICAN REPUBLIC (CAR)	8
VIETNAM	7
TOGO	6
DEMOCRATIC REPUBLIC OF CONGO (DRC)	2

An international team

On 31 December 2020, 709 professionals were deploying their know-how, combining technical expertise (agronomy, urban planning and development, hydraulics, economics, anthropology, nutrition, sociology, communication, etc.) and project implementation, facilitation and management skills to successfully conduct GRET's activities. These pro-

fessionals are spread geographically as follows:

- 583 staff members with contracts governed by local law in our countries of operation
- 87 staff members at headquarters
- 37 expat staff members
- 2 international solidarity volunteers ■



3 DEPARTMENTS

- **Food and Rural Economy**
Aurore Mansion
- **Social Policy and Civic Issues**
Reiye Gandzounou Matombou
- **Basic Services and Natural Resources**
Mathieu Le Corre

15 LOCAL REPRESENTATIVE OFFICES

- **Brazil** Elektra Rocha
- **Burkina Faso** Tahirou Traore
- **Cambodia** Terra Michaels
- **Congo and DRC**
Didas Kouakoua Kedjouani
- **Guinea** Jean 14 Koivogui
- **Haiti** Hélène Mauduit
- **Laos** Arnaud Vontobel
- **Madagascar** Claire Kaboré
- **Mali** Samassa Nalla
- **Mauritania**
Abderrahmane Ndongo
- **Myanmar** Phyo Min Swe
- **Niger** Moussa Hainikoye Issa
- **Senegal** Iba Mar Faye
- **Togo** Julien Garnier
- **Vietnam** Ninh Huu Nguyen



A WORD FROM IBA MAR FAYE

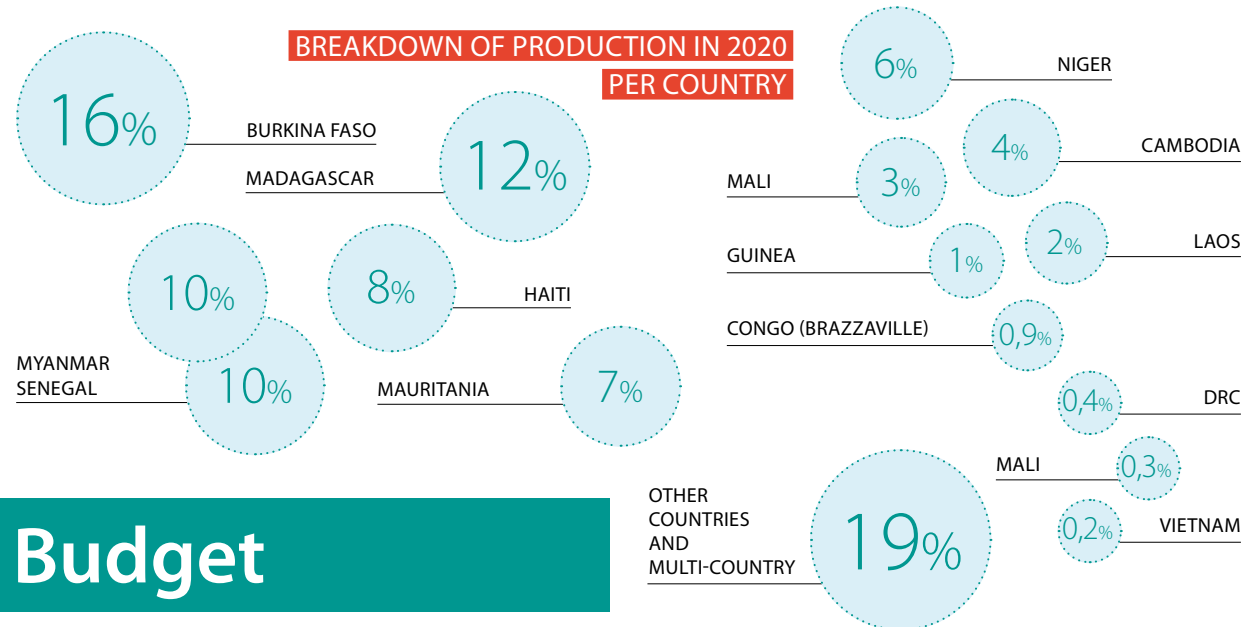
Elected staff representative member since 2019 and GRET's representative in Senegal

» "Between sports and cultural associations, pupils' and students' unions, and other types of citizen organisations, I have been involved in associations from a very early age, since my teen years in my neighbourhood, in junior and senior high school, and later at university.

After my arrival in the "GRET universe" in January 2013, I gradually became interested in the associative aspect of the NGO. Firstly

I decided to become a full member of the association. Then I developed a keen interest in the multiple debates on GRET's identity and action, participating in the general assemblies and contributing to some transversal collective projects, and finally joining the management board as a staff representative.

This role necessitates getting to know the various dossiers and working together with the other staff representatives to become familiar with the content of documents, get other staff members' opinions on strategic issues and actively contribute to debates at Management Board level. This is a sacrifice, because it means even more time devoted to GRET apart from our daily work as staff members, but it has to be done, for the good of the association."



Budget

In the context of a major health crisis and faced with recurrent and significant troubles, particularly in Myanmar, the Sahel and Haiti, in 2020 GRET maintained a volume of activity similar to that of the previous year, demonstrating real flexibility and resilience in the face of these events. In parallel, a gross operating surplus was generated over the financial year, enabling GRET to cover its operating costs with its activity, even in such circumstances.

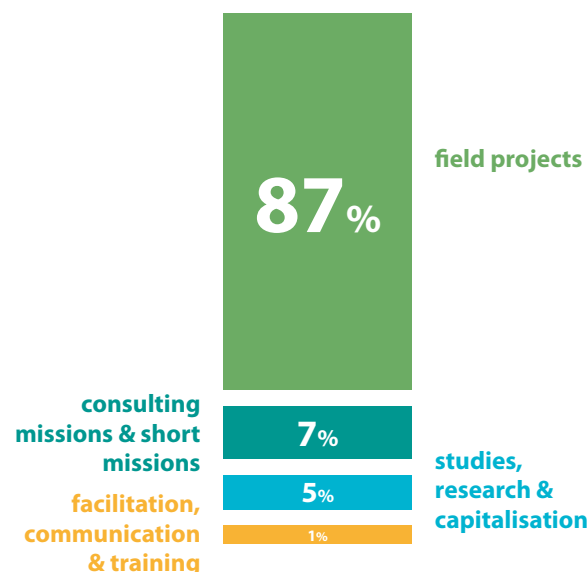
A certain number of projects featuring risks and the application of its usual provisions policy, nevertheless led to the consideration of strongly negative net charges to provisions in its accounts, deteriorating its net profit but making it possible to move forward with caution. In addition to this, a negative financial result for the year led GRET to final negative profit value of -733,000 euros.

In terms of liabilities however, its equity remains very positive (+5.15 million euros). GRET's cash position yet again improved over this financial year, increasing from a balance of 15.4 million euros at the end of 2019 to 18.2 million euros at the end of 2020.

As is the case every year, our organisation's accounts were audited and certified by the Doucet, Beth & Associés accounting firm. ■

BUDGET IN 2020 32.9 million euros

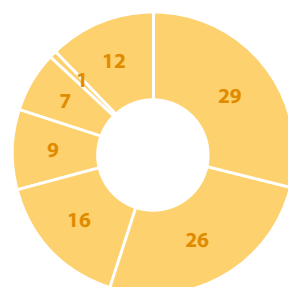
BREAKDOWN OF PRODUCTION IN 2020 PER ACTIVITY



» European Union	29%
» AFD	26%
» Private funds	16%
» French Ministry of European and Foreign Affairs and French public funds	9%
» Decentralised cooperation	7%
» Funding from developing countries	1%
» Other funds	12%

SOURCE OF FUNDING

for the Active Portfolio in 2019



2020 Profit and loss statement

IN THOUSAND EUROS

	2020	%	2019	%
Book sales	3	0%	1	0%
Production of goods and services	32,152	96.9%	32,456	96.7%
Scientific production	735	2.2%	735	2.2%
Other products	290	0.9%	366	1.1%
Total production	33,180	100%	33,559	100%
Direct costs for activities	-25,655	-77%	-25,998	-77%
Direct staff costs for activities	-4,684	-14%	-4,935	-15%
Support staff costs for activities	-468	-1%	-671	-2%
Total consumption	-30,808	-93%	-31,604	-94%
Gross margin on activities	2,372	7%	1,955	6%
Indirect staff costs	-1,539	-5%	-1,007	-3%
Overheads - headquarters	-709	-2%	-876	-3%
Total structural costs	-2,248	-6.8%	-1,884	-5.6%
Gross operating surplus	125	0.4%	71	0.2%
Release from risks and expenses	325		448	
Provisions for risks and expenses	-1,041		-412	
Other expenses	0		-17	
Operating results	-591	-1.8%	91	0.3%
Financial results	-143		-90	
Exceptional gains and losses	0		29	
Tax on profits	0		0	
Net profit before allocation	-733	-2.2%	30	0.1%
Deferred revenue	0		0	
NET PROFIT	-733	-2.2%	30	0.1%

2020 Balance sheet

IN THOUSAND EUROS

ASSETS	2020	2019
Tangible and intangible assets	66	37
Financial assets	2	2
Shareholdings	1,329	1,433
Total assets	1,397	1,472
Work in progress	79,572	62,236
Accounts receivable	7,050	8,177
Advance payments for projects	1,140	1,679
Current assets	87,762	72,092
Cash	18,195	15,442
Prepaid expenses	89	42
Unrealised foreign exchange losses	0	1
TOTAL ASSETS	107,444	89,048

LIABILITIES	2020	2019
Association funds and reserves	5,888	5,858
Income	-733	30
Deferred revenue	0	0
Total equity	5,155	5,888
Provisions	1,274	831
Long-term debt	0	0
Long-term capital	6,429	6,719
Suppliers and other debts	5,276	6,599
Fiscal and social debts	1,500	1,573
Current liabilities	6,776	8,172
Income collected in advance	94,239	74,157
Unrealised foreign exchange losses	0	0
TOTAL LIABILITIES	107,444	89,048



OUR AREAS OF EXPERTISE



AGRICULTURE: VALUE CHAINS AND AGRICULTURAL POLICIES
58 activities in progress in 2020 **in 16 countries**



CITIES FOR ALL AND DECENTRALISATION
15 activities in progress in 2020 **in 8 countries**



CIVIC ISSUES AND DEMOCRACY
5 activities in progress in 2020 **in 7 countries**



DRINKING WATER, SANITATION AND WASTE MANAGEMENT
75 activities in progress in 2020 **in 19 countries**



HEALTH: NUTRITION AND SOCIAL PROTECTION
44 activities in progress in 2020 **in 13 countries**



INCLUSIVE FINANCE AND PROFESSIONAL INTEGRATION
18 activities in progress in 2020 **in 8 countries**



NATURAL RESOURCE MANAGEMENT AND ENERGY
28 activities in progress in 2020 **in 9 countries**

← A WOMEN'S VEGETABLE-GROWING COOPERATIVE SUPPORTED IN BRAKNA IN MAURITANIA



Agriculture: value chains and agricultural policies

↑ COLLECTING SEEDS FOR FODDER IN XIENG HOUANG PROVINCE IN LAOS © Cirad

17 COUNTRIES OF OPERATION Burkina Faso | Cambodia |

Cameroon | Côte d'Ivoire | DRC | France | Guinea | Haiti |

Laos | Madagascar | Mali | Mauritania | Myanmar | Niger | Senegal |

Tunisia | Vietnam

The 58 activities conducted by GRET in 2020 made it possible to contribute to SDGs



Since its creation, GRET has been promoting social and economic development in rural areas via support for family farming and agri-food value chains. **It contributes to the autonomy and resilience of rural populations**, through implementation of field projects, support for partners, conduct of expert consulting missions, facilitation of networks, and knowledge production. Its approach focuses on the inclusion of land tenure, and of productive, economic, commercial, institutional and political dimensions.

GRET:

- supports the implementation of inclusive land governance, securing access to land and resources for family farms, via support for alternative approaches for formalisation of rights, creation of debate forums and networks, and dissemination of quality information on land tenure dynamics to stakeholders in reform;
- works to improve farmers' production capacities and resources, giving priority to agroecological practices that facilitate their resilience to

cope with various shocks, improve their food and nutrition security, and enable services to be set up;

- supports structuring of value chains and food supply to cities and markets so that rural and urban populations can access healthy, diverse foods, by encouraging the development of small processing businesses, job opportunities for

women and young people, and by supporting marketing and maximising returns on quality products;

- strengthens the capacities of farmer and professional organisations to provide new services to their members, to be included in consultation and decision-making processes within value chains and territories, and to influence public policies;
- supports the diversification of economic activities and governance of rural territories, by making flexible support funds available for the development of local economic and civic initiatives. ■

gret.org/themes/agriculture-en

BRIDGES BETWEEN AGRICULTURE AND NUTRITION FOR SUSTAINABLE FOOD SECURITY

» The first phase of the Asanao programme (Improving food and nutrition security in West Africa) has a 2018-2021 timeline and is focusing on five countries: Burkina Faso, Guinea, Mauritania, Niger and Senegal. Funded by AFD, the EU and the Government of the Principality of Monaco, Asanao is working to strengthen actions with agricultural and nutrition objectives, while favouring greater development of bridges between agriculture and nutrition (multi-sectoral approaches, strengthening of synergies between farmers' organisations and healthcare services in territories, etc.). Various structures received support, in particular farmers' and livestock farmers' organisations, interprofessional organisations, agrifood businesses, public institutions and decentralised technical services.

Capitalisation on the actions conducted resulted in the production of two position papers, focusing on issues around the establishment of sustainable links between agriculture and nutrition, and the need to support transition to sustainable food systems that favour nutrition (see references page 58).



Cities for all and decentralisation

↑ A PLAYGROUND CONSTRUCTED AS PART OF THE DAKAR URBAN INITIATIVES PROGRAMME IN SENEGAL

8 COUNTRIES OF OPERATION Burkina Faso | CAR | France |

Haiti | Madagascar | Morocco | Senegal | Togo

The 15 activities conducted by GRET in 2020 made it possible to contribute to SDGs



Today, more than half of the world's population live in urban areas. UN-Habitat estimates that approximately one billion people currently live in precarious neighbourhoods in developing countries, which represents 30 % of the urban population in these areas.

GRET is convinced that cities have a major role to play in development and in providing support in the area of urbanisation. Since it was created, GRET has been working in cooperation on urban development (167 projects, 111 studies and 56 publications). It supports decentralisation processes in order to improve the governance of territories. It works with local and national stakeholders in central and peri-urban precarious neighbourhoods, in average-sized capital cities, and in small and medium-sized towns. GRET's work is guided by a single objective: to ensure rights to the city for all people by promoting sustainable development methods.

Inequalities are worsening in emerging countries. The priority is to recognise the place of poor inhabitants in cities and to increase public investments in precarious neighbourhoods.

MOBILITY AT THE CORE OF PUBLIC SPACES

» As part of two large urban mobility programmes – the express regional train service (TER) and the rapid transit bus service – the Dakar Urban Initiatives Programme is supporting transformations underway in the suburbs of the Senegalese capital. Close to several stops and stations, the project is testing new forms of designing public spaces involving citizen participation. Launched in June 2020 with a first intervention at the Rufisque station, “the urban initiative programme made it possible to include all stakeholders in the station, to talk about what it was possible to do for them and to address their apprehensions. Everybody gave their agreement for this development, which will enable passengers to have a space where they can wait for the bus or the TER, have a coffee, read a newspaper, and which will provide small food and drink sellers with a shaded space to cook and recycle waste water”, explains Falilou Samb, chairperson of the station. This project, funded by AFD, is led by a multi-disciplinary group that contributes more broadly to the proliferation of participatory urban initiatives in very close collaboration with users in cities and towns.



In the least developed countries, the main focus is on providing support to urban growth and rural exodus, and on improving access to services.

GRET implements projects working on urban planning; opening up of isolated neighbourhoods and development of public spaces; land tenure security and improvement of housing; access to services and economic development. It works with associa-

tions, technical operators and local authorities, supporting their capacities in terms of cooperation. It combines appropriate technical solutions, original funding mechanisms and institutional multi-stakeholder management systems in order to ensure that goods and services created are sustainable. ■

gret.org/themes/cities



Civic issues and democracy

↑ DISCUSSIONS AMONG WOMEN WORKERS, A TRADE UNION AND LANDOWNERS ON DIFFICULTIES EXPERIENCED BY WOMEN WORKERS DURING THE COVID-19 CRISIS IN VIETNAM

7 COUNTRIES OF OPERATION

Côte d'Ivoire | DRC | France | Ghana | Niger | Rwanda | Vietnam

The 5 activities conducted by GRET in 2020 made it possible to contribute to SDGs



Being an active citizen is not just about using one's right to vote. Representative governance has demonstrated its limits in dealing with the issues of poverty and inequality.

In order for all people to be able to have their rights recognised, be represented in decision-making bodies and contribute to public debate on societal choices, it is urgent that economic

and political forms of civic action be connected, and that civic practices be reinvented to become more legitimate and more representative. GRET supports these approaches, ensuring inclusion of the most vulnerable people in its projects, and more broadly in society.

Its actions focus on:

- empowerment of vulnerable people and communities, so that all

individuals acquire the capacity to think and act freely, actively participate in issues relating to livelihoods and individual rights, and realise their potential;

- support of associative, community and social stakeholders, with a view to institutionalising participation of these stakeholders in decision-making processes;
- strengthening of institutional stakeholders, for more inclusive policies based on dialogue with civil society stakeholders;
- improvement of the institutional, political and social framework to remove obstacles for active civic participation by all (access to information and knowledge, transparency of processes, etc.).

In 2020, GRET continued its activities in Vietnam to improve women workers' living and working conditions, and in Rwanda, to strengthen access to health for vulnerable communities. It also conducted a study on gender equality in the media and media content in Sub-Saharan Africa. ■

gret.org/themes/citizenship

READING GRIDS TO INFORM PUBLIC ACTION

» A series of works and publications on contextual analyses in Burkina Faso and in the region of Lake Chad made it possible to understand the complexity of conflictual dynamics in power relationships and asymmetries between members of local companies, the State and citizens for control over natural resources and land, and in the exercise of citizenship. Taking a human rights based approach, a study was also conducted on methods and tools for implementing participatory processes in multilateral and bilateral cooperation projects. Through their empirical or methodological contributions, these reading grids participate in informing and renewing frames of thinking and ways of doing things in terms of public action (see references page 57).





Drinking water, sanitation and waste management

↑ SUPPORT FOR THE EXTENSION OF ACCESS TO DRINKING WATER IN SMALL CITIES IN LAOS

19 COUNTRIES OF OPERATION Burkina Faso | Cambodia | Cameroon | Chad | Congo | Djibouti | DRC | France | Guinea | Haiti | Laos | Madagascar | Mauritania | Moldova | Morocco | Myanmar | Niger | Senegal | Togo

The 75 activities conducted by GRET in 2020 made it possible to contribute to SDGs



The Sustainable Development Goals encourage the adoption of approaches focusing on services that must be universal, fair and sustainable. Despite significant progress, there is still a considerable need for improvements in terms of access and above all in terms of quality.

GRET works to support fair, sustainable, quality access to the essential services of drinking water supply, sanitation, waste management and rainwater management in developing countries. Whatever the technical and governance structures proposed, GRET considers these three areas from both a technical and a social point of view, in order to propose solutions suited to the specific issues of each geographic region.

This approach to essential services is based on three correlated principles: strengthening of public and private stakeholders in their capacity to conduct their missions (project ownership, management and regulation of services); organisation of inclusive governance methods for these ser-

vices; and the development of technical solutions that are coherent with the local context.

GRET's teams mobilise various types of know-how, from technical engineering to social intermediation, via support for businesses or coordination of contracting processes. These extensive skills enable them to sup-

port stakeholders involved in supply of drinking water, sanitation, waste management and rainwater management in their missions – from strategic planning to regulation of services, via defending users or management. The means mobilised combine multi-annual projects, studies and consulting missions, participation in networks and knowledge production. ■

gret.org/themes/water-sanitation

SUSTAINABLE SANITATION AND WASTE VALORISATION SERVICES IN THREE COMMUNES ON THE OUTSKIRTS OF ANTANANARIVO

» In Madagascar, GRET is supporting the communes of Tanjombato, Ampitafika and Ambohimangakely to plan and implement solid and liquid sanitation services in their territory. The communes are planning the services and supervising their implementation by private entrepreneurs and associations. The latter are supported to ensure household waste pre-collection services, production and sale of hygienic toilets, the pit emptying service, management of the treatment site, and the conversion of sludge and household waste into compost.

At the end of the project, more than 11,000 people will benefit from a hygienic toilet and pit emptying service offer, and 9,000 will have access to a waste collection service. The development of these value chains will also enable numerous jobs to be created. This project, funded by AFD, the City of Paris and the Stone Family Foundation, is conducted in partnership with the Madacompost social business.



Health: nutrition and social protection

↑ OPERATION KÉRE, DISTRIBUTION OF CORN IN MADAGASCAR

13 COUNTRIES OF OPERATION Burkina Faso | Cambodia | Chad | Côte d'Ivoire | Guinea | Haiti | Laos | Madagascar | Mali | Mauritania | Myanmar | Niger | Senegal

The 44 activities conducted by GRET in 2020 made it possible to contribute to SDGs



Every year, one hundred million people fall below the poverty line due to illness. Malnutrition – and its triple burden of undernutrition, micronutrient deficiencies and excess weight – is responsible for half of infant mortality and generates negative impacts for one out of three children through to adulthood. It is both the cause and the consequence of poverty and under-development.

In order to break the vicious circle of malnutrition-illness-poverty, GRET works to improve the health of vulnerable populations by focusing on five pillars: provision of quality local fortified food products in partnership with the local private sector; social communication to change behaviour in terms of feeding, maternal & child healthcare and family planning; improvement of the quality of health services via strengthening of community health systems; development of social health protection schemes and social safety nets; and contribution to projects and reflections integrating agricultural, food and nutritional issues. In parallel, GRET supports the development and implementation of national public policies on nutrition, community health and social health protection. Work is conducted from local level to politi-

cal level, adapting to each context and striving to include issues around gender and ecological transition.

GRET has been working in the health sector for 25 years, more specifically in maternal and child health. With the **Nutridev** programme (nutridev.org), developed with the French National Research Institute for Sustainable Development since 1994, GRET works on long-term prevention of malnutrition by improving diets and healthcare practices, mainly with women of

childbearing age and children under the age of two, and by contributing to the development of sustainable healthy food systems. Since 1997, GRET has also been deploying social health protection systems to protect people with low incomes against the risk of expenditure on healthcare, which is a real poverty trap. In contributing to universal healthcare coverage policies, the objective is to facilitate and extend **social health protection** to populations not covered by the traditional systems and to vulnerable populations in the formal sector. GRET conducts actions in the field, in particular facilitating the link between the community and basic healthcare structures. ■

gret.org/themes/health-nutrition

AN INTEGRATED RESPONSE TO THE NEED FOR PREVENTION OF MALNUTRITION IN SOUTHERN MAURITANIA

» In Mauritania, GRET is supporting the operationalisation of the integrated infant and young child feeding (IYCF) services package by strengthening stakeholders' capacities at various levels in the healthcare system. At community level, GRET is training and supporting community relay persons in villages to facilitate groups of pregnant and breastfeeding women and regularly organise broader dialogue in the community. At healthcare structure level, GRET is supporting healthcare providers to run services promoting IYCF during pre and postnatal contacts, and strengthening the capacities of the Ministry of Health's regional and departmental teams to monitor and coordinate interventions. "Appropriation of these activities by the State, healthcare providers and community relay persons is central for the sustainability of the services and to contribute over the long term to the prevention of malnutrition", explains Souleymane Kane, manager of the project for the Promotion of optimum feeding practices for infants and young children (Rim Anje). A similar initiative has been underway since 2012 in Burkina Faso, where GRET is actively supporting the State to implement the plan for upscaling of IYCF interventions (2013-2025).





Inclusive finance and professional integration

8 COUNTRIES OF OPERATION Congo | France | Guinea | Haiti | Mali | Mauritania | Myanmar | Senegal

The 18 activities conducted by GRET in 2020 made it possible to contribute to SDG



Inclusive finance

Since its creation, microfinance has become a significant instrument in the fight against poverty and a source of income-generation for the most dis-

STRENGTH IN UNITY IN THE DELTA

» Since 2012, GRET has developed an innovative, affordable rural credit offer adapted to suit the needs of farmers in the Ayeyarwaddy Delta, via a decentralised system of village credit cooperatives, grouped together in 2019 within the AYAM network (short for “Ayayar Ah Man”, the strength of the Delta). “Credit committees, made up of elected villagers, manage the entire loans process and contribute to the development of financial products that are best suited to customers’ needs”, explains Yamin Ae, Director of SAM (short for “Su paung Ah Man”, the strength of the collective), a social business created by former GRET employees to support AYAM with its financial management and its development.

In 2020, the network was made up of 23 cooperatives that are active in 78 villages and had 2,730 members, 59% of whom were women. The total amount of loans granted was 400,000 €.



advantaged. GRET has been working to promote financial inclusion for 30 years. It creates microfinance institutions (MFIs) and provides technical assistance to existing institutions, while at the same time implementing projects, conducting consulting missions and managing networks. GRET’s inclusive finance skills are also mobilised for its other areas of expertise, in particular for projects supporting access to basic services, agricultural development and promotion of self-employment.

GRET places particular focus on strengthening the capacities of its partners to conduct their mission, targeting financial inclusion of disadvantaged populations. The quality of institutions’ governance and their adaptation to the socio-economic context in areas of operation are vital. Similarly, GRET aims to preserve the social performance of MFIs.

Training and professional integration, business development services

For more than 30 years, GRET has been contributing to economic inclusion of populations in developing countries, particularly in sub-Saharan Africa.

↑ YOUNG APPRENTICES IN THE MANGO VALUE CHAIN IN MALI

In this region of the world, it is estimated that the population in the 15-35 age bracket will double by 2050. Training young people and supporting them into employment are therefore major issues, both quantitatively and qualitatively, in order to enable an increasing number of young people to enter the job market while responding to skills requirements in the production sector.

Taking a comprehensive approach combining orientation, training and professional integration, GRET’s projects are based on testing of innovative systems in rural and peri-urban areas to deliver vocational training and support young trainees into employment, with involvement from civil society and economic stakeholders in territories. Tutorial and dual apprenticeship training make it possible to train young people – who are not in school or have dropped out of school – in growth trades in geographic zones where few training opportunities exist.

GRET also tests systems to support young people into paid employment or self-employment/business creation, and contributes to structuring of economic value chains and professional organisations. ||

gret.org/themes/microfinance-and-professional-integration



Natural resource management and energy

9 COUNTRIES OF OPERATION Benin | Brazil | Burkina Faso | DRC | France | Laos | Madagascar | Mauritania | Senegal

The 28 activities conducted by GRET in 2020 made it possible to contribute to SDGs



the introduction of incentivising economic instruments.

Energy

Three billion people depend on biomass (fuel wood and other fuels derived from living systems) for their basic needs, while one billion people do not have access to electricity, mainly in Sub-Saharan Africa.

GRET facilitates access to electricity and the production and use of bio-

↑ MONITORING FORESTS IN BAN MUANGNA IN LAOS © GRET/CinePanorama.de

energy, through the development of appropriate technical and organisational solutions: improved stoves in Mauritania, rural hydro-electric mini-networks in Madagascar, etc. It facilitates renewable energy, encourages implementation of balanced governance and the creation of local added value. It supports the development of economic activities, vocational training and the creation of businesses working in the area of energy. ||

gret.org/themes/resource-energy

Natural resource management and access to energy for all are major issues for development and the fight against climate change. GRET defends and promotes resilient development pathways that are adapted to the challenges of land degradation and erosion of biodiversity. Its projects implement integrated participative approaches aimed at improving governance, equity in value chains and preservation of ecosystems, to increase the resilience of populations and territories.

Natural resource management

Erosion of biodiversity and aggravation of low-flows and flooding are often the result of inappropriate exploitation of lands and predatory behaviour regarding natural resources. Climate change presents an additional threat.

GRET works for local governance of natural resources, ensuring their sustainability and greater equity between users. Its teams support the management of protected areas, forests, coastal areas and water resources. Where pertinent, they also propose

AGROECOLOGICAL TRANSITION IN GARAMBA NATIONAL PARK

» Having supported the drawing-up of the strategy for agroecological development of Garamba National Park in the Democratic Republic of Congo, since 2019, GRET has been strengthening the capacities of the park’s “Sustainable Development” Department team in charge of rolling out the strategy. The latter aims to generate sources of income for local communities while minimising the anthropogenic impacts of enhancing natural resources.

GRET’s intervention focuses on the implementation of a local support system for family farms; on the selection and dissemination of appropriate agroecological practices; on cash crops, forestry and livestock farming; and on support for the development of cocoa-growing under shade and the coffee value chain, and improvement of palm oil processing. Beekeeping, animal health, fish farming and plantations for energy-supply purposes are also among the subjects covered.

OUR PROJECTS

Overview of 2020 activities

» The statistics given only concern countries where GRET had teams in 2020. One activity may concern several countries.

LATIN AMERICA AND THE CARIBBEAN

BRAZIL since 1988
1 project in 2020



HAITI since 1995
43 employees
8 projects in 2020



AGRICULTURE: VALUE CHAINS AND AGRICULTURAL POLICIES

CITIES FOR ALL AND DECENTRALISATION

CIVIC ISSUES AND DEMOCRACY

DRINKING WATER, SANITATION AND WASTE MANAGEMENT

HEALTH: NUTRITION AND SOCIAL PROTECTION

INCLUSIVE FINANCE AND PROFESSIONAL INTEGRATION

NATURAL RESOURCE MANAGEMENT AND ENERGY

← DEVELOPMENT OF BAMBOO AND RATTAN VALUE CHAINS IN LAOS © GRET / CinePanorama.de

EUROPE

FRANCE since 1976
87 employees
1 project, 4 studies/consulting missions and 7 facilitations/training sessions in 2020



MAGHREB & MIDDLE EAST

AFRICA, INDIAN OCEAN

BURKINA FASO since 2003
97 employees
19 projects, 11 studies/consulting missions and 1 facilitation/training session in 2020



CONGO since 2002
13 employees
3 projects and 2 studies/consulting missions in 2020



GUINEA
representation officially reopened in 2021
18 employees
5 projects and 3 studies/consulting missions in 2020



MADAGASCAR since 1988
119 employees
26 projects and 9 studies/consulting missions in 2020



SOUTH EAST ASIA

CAMBODIA since 1988
37 employees
7 projects, 7 studies/consulting missions and 1 facilitation/training session in 2020



LAOS since 2004
25 employees
8 projects, 3 studies/consulting missions and 1 facilitation/training session in 2020



MYANMAR since 1995
58 employees
13 projects and 6 studies/consulting missions in 2020



VIETNAM since 1988
7 employees
2 projects in 2020



MALI since 2018
27 employees
6 projects and 1 study/consulting mission in 2020



MAURITANIA since 1991
54 employees
18 projects, 8 studies/consulting missions and 2 facilitations/training sessions in 2020



NIGER since 2009
55 employees
9 projects and 1 study/consulting mission in 2020



SENEGAL since 1989
53 employees
24 projects and 5 studies/consulting missions in 2020



TOGO since 2020
6 employees
2 projects in 2020





Focus on a selection of projects

» Budgets mentioned for each project only concern activities managed by GRET.

were conducted in 2020, in particular a diagnosis and consultation with the population, participatory design and completion of 78 developments, implementation of residents' management committees, and funding of microprojects led by neighbourhood organisations. These various activities enable the population to test uses at sites in order to better determine their needs and their expectations in terms of facilities and management over the long term. The findings of this experience will be integrated in the design of future definitive facilities.

Agroecology: how to integrate the concept of the Sahelian Bocage in public policies?

2019-2022 | Budget: 150 k€ | Funding: AFD (through ECOWAS), SIDA, ASED Switzerland, Seed Foundation | Partners: Terre verte, AZN, Eco&Sol, La Trame/Ciné Yam.

For more than 20 years now, NGO Terre verte has been promoting the development of bocage areas in Burkina Faso, in a context of significant soil degradation. The objective is to restore this degraded land and increase agricultural yields.

GRET is working with Terre Verte and other partners in the *Shared Sahelian Bocage* project to support the development of three new bocage areas, produce written and visual capitalisation on the experience, and document the effects and conditions for the development of the agroecological systems being promoted. It is on the latter component that GRET is working directly. The evaluation work will also contribute to the work conducted by the Group for agroecological transitions (GTAE) on the evaluation of agroecology.

In 2020, an initial study was conducted around a bocage area. It will be completed in 2021 by three other evaluations, as well as by the capitalisation work. The results will make it possible to throw light on the inclusion of the concept in public policies. ■

gret.org/countries/africa-indian-ocean/burkina-faso-en

- ◀ A PARTICIPATORY PROJECT BY THE OUAGADOUGOU URBAN INITIATIVES PROGRAMME IN BURKINA FASO, IN CONCERTATION WITH NEIGHBOURHOOD RESIDENTS
- ◀ TRAINING COMMUNITY-BASED HEALTH OFFICERS TO USE MOBILE TELEPHONY FOR REPORTING HEALTHCARE DATA, BURKINA FASO

CAMBODIA



Health insurance coverage for tuk-tuk drivers and domestic staff

2018-2021 | Budget: 765 k€ | Funding: AFD, Weave our future (Groupe Auchan) | Partners: ILO, SHPA.

At the end of 2018, GRET and the Social Health Protection Association (SHPA) began a new phase of support to the Cambodian National Social Security Fund (NSSF) by launching the Spin project. The objective is to contribute to extending health insurance coverage to two populations in Phnom Penh: tuk-tuk drivers and domestic staff.

According to Camille Vautier, the project manager: "The challenge resides in the very nature of the target populations. Coverage of these populations requires implementation of specific administrative solutions – to facilitate their identification and registration – and of specific payment conditions".

GRET bases its support on the International Social Security Association's guidelines, on which the NSSF management staff received training in 2020. The operational procedures were finalised in 2020 and the development of tools necessary for their implementation was launched ahead of the beginning of health insurance coverage in 2021.

BURKINA FASO



officers through knowledge revision campaigns and the provision of simplified animated tutorials on technical actions. Officers can access this content – validated by the Ministry of Health – on their mobile phones. During this first year, three main activities were conducted: institutional anchoring of the project, design of the training content, and IT development of the modules in the Ministry of Health's mHealth application. Roll-out in the field is scheduled for 2021.

A digital learning system for community-based healthcare

2020-2022 | Budget: 375 k€ | Funding: Enabel (via the Wehubit programme) | Partners: Burkina Faso Ministry of Health, APAC-Fandima Association, ABF Association.

The objective of the *Project for community-based healthcare and information & communication technologies in Burkina Faso (SanCoTic)* is to sustainably strengthen the capacities of community-based healthcare officers in villages located more than 5 km from healthcare and social promotion centres.

Since the beginning of 2020, GRET has been implementing a digital vocational training system for healthcare

The Ouagadougou Urban Initiatives Programme: participatory and inclusive construction of the city

2018-2020 | Budget: 555 k€ | Funding: AFD | Partners: the Commune of Ouagadougou, AMGT.

How to ensure that future public facilities are pertinent, appropriate and sustainable? This is the question the *Ouagadougou Urban Initiatives* project is trying to answer, with an innovative citizen system supporting the Municipal agency for major works in shared reflection with users on the design and future management of five sports facilities and two cultural facilities planned by the *Project for the sustainable development of Ouagadougou (PDDO2)*. Numerous actions



Grants to connect the poorest households to running water

2019-2020 | **Budget:** 239 k\$ | **Funding:** UNICEF | **Partner:** Cambodian Ministry of Industry, Science, Technology and Innovation.

Access to running water remains a challenge in rural areas in Cambodia, even though it is considered the safest, most profitable and most sustainable means of supplying drinking water to the population.

Thanks to this project being implemented by GRET, 442 poor households in Kratie and Kampong Speu provinces benefitted from grants for connection to running water. Three drinking water supply operators were also evaluated, in particular on their capacities to develop and react faced with the possible manifestations of climate change, such as flooding or drought.

Two sites were upgraded to strengthen their climate resilience; they are now able to provide water all year round to 3,345 households, i.e. an increase of 204 connections since the beginning of the project.

Lastly, an evaluation of the pre-feasibility of improvements in water, sanitation and solid waste management was conducted in five towns and districts.

Videos on agroecological techniques shared on social networks

2020 | **Budget:** 80 k\$ | **Funding:** DCA, ICCO-Netherlands | **Partners:** CIRI, MediaSeeds.

Since 2010, in order to begin transition to sustainable agriculture, GRET and CIRI have been supporting 2,300 farmers in 54 villages in Siem Reap province. The approach consists of supporting the farmers with their agroecology practices, while improving access to the market for local products that respect the environment.

In rural communities, numerous agricultural techniques are practised by small farmers to improve and increase their production, but they are not sufficiently disseminated. In partnership with MediaSeeds, GRET helped farmers at Ecofarm – a cooperative set up by GRET – to make videos on their smartphones and share them on social media. The most popular of these videos received 1.9 million views. And thanks to funding from ICCO, GRET, CIRI and Mediaseeds collaborated with farmers’ federations to support lobbying and advocacy actions in the agricultural sector. ■

gret.org/countries/south-east-asia/cambodia



CONGO



Work-linked training for young people in Pointe-Noire

2020-2022 | **Budget:** 495 k€ | **Funding:** Enabel, AFD | **Partner:** Interprofessional artisans’ group of Congo (Giac).

Since January 2020, GRET and Giac have been implementing a system aimed at training and professional integration of young people in vulnerable situations living in one of the poorest districts of the city of Pointe-Noire. These young people have difficulty accessing vocational training courses and, when they do, 80% drop out.

To respond to this situation, GRET supported local stakeholders to adapt the skills training system, based on short modular training. Six value chains were selected to test this new method : hairdressing, sewing, auto mechanics, cooling and air conditioning, driving, and cooking and catering. A first cohort of 145 young people, including 70 girls, will begin their training course in January 2021, for a six-month period.

➤ VALORISATION OF ORGANIC WASTE AT THE JARDIN D’ESSAI SITE IN BRAZZAVILLE, CONGO

➤ PRODUCTION BY FARMERS OF A VIDEO USING A SMARTPHONE, TO SHARE THEIR KNOWLEDGE ON AGROECOLOGY, CAMBODIA © Germain Priour / Mediaseeds

“I got interested in this job because the majority of women say it’s difficult. I want to rise to this challenge and I encourage other girls to get into this area, because it can help them to quickly find a means to earn a living”, explains Dorcia Mouanda Nkengue, an auto mechanics apprentice.

Working towards the creation of an organic waste valorisation unit at the Jardin d’essai site in Brazzaville

2019-2021 | **Budget:** 181 k€ | **Funding:** City of Paris, Syctom, Apur | **Partner:** Municipality of Brazzaville.

GRET conducted a feasibility study for the implementation of a solid waste valorisation platform at the heart of Brazzaville , with gradual evolution of production from 1,000 tons a year in the first year to 6,500 tons a year in the third year. 80% of biowaste generated will be converted into a low-price product called “la gadoue” that is sought after by local vegetable growers, while the remaining 20% will be processed as compost, which is sought after by a niche of customers.

The Jardin d’essai in Brazzaville is a historic site used for waste valorisation and located near other large green spaces, forming a 270-hectare “green lung” for the city centre. The study aims to turn this park into a site for demonstration of cutting-edge urban ecology by testing valorisation methods with a high environmental impact (bio-digestors, black soldier flies and fuel briquettes). “This project to develop the Jardin d’essai could spearhead the return of a green Brazza. I would therefore invite all stakeholders to take ownership of it”, said Arthur N’Dingha, chief of staff of the Mayor of Brazzaville. ■

gret.org/countries/africa-indian-ocean/congo-en

GUINEA



Civil society and environmental issues in Forest Guinea

2020-2024 | Budget: 1 M€ | Funding: EU | Partners: Acord-Guinea, ADC.

The objective of the Saver-GF project, the result of a partnership between GRET and two Guinean

NGOs, is to strengthen Guinean civil society's capacity to take action to preserve the environment, prevent and resolve conflicts related to it, and influence sectoral public policies. A system of financial support was put in place to enable civil society organisations to access financial resources to develop actions with women and young people, while focusing on sectorial and territorial priorities.

"In Forest Guinea, everyone has a role to play to preserve our many natural resources and ensure that communities can benefit from them fairly and sustainably. To do this, the involvement of civil society is fundamental", says Jean 14 Koivogui, project manager and GRET's representative in Guinea.

COLLECTING PINEAPPLES IN FRIGUIAGBÉ IN GUINEA →

RATIONAL USE OF LOWLANDS IN FOREST GUINEA, A SOLUTION TO REDUCE ANTHROPIC PRESSURE ON INCREASINGLY THREATENED ECOSYSTEMS ↓



Structuring and development of the pineapple and mango value chains in Lower Guinea

2020-2023 | Budget: 614 k€ | Funding: Enabel | Partners: MGE, Osez innover.

The ProFIMA project aims to improve the competitiveness of entrepreneurs in the pineapple and mango value chains in Lower Guinea, in an inclusive and sustainable manner. In 2020, an organisational analysis of the Lower Guinea Federation of planters (FEPAF-BG) and of its services was conducted. 80 agricultural entrepreneurs, 60 farmers' organisations, six processing units and 23 pineapple ratoon producers were identified. A study of the pineapple ratoon production sub-sector and an analysis of training needs in 14 groups and six cooperatives were also carried out.

Subsequently, support will be provided to the FEPAF-BG in order to improve its governance and services, strengthen the various stakeholders in the value chain and inter-professional consultation, and support producers to make their agriculture more respectful of the environment. "Real development actions are those that place agricultural stakeholders at the core of development systems", says Mamadou Aissatou Baldé, project manager.

Study of waste management in Conakry

2019-2023 | Budget: 200 k€ | Funding: Enabel, EU.

As part of the Sanita – clean cities programme, which aims to improve populations' sanitary environment and quality of life in Conakry and Kindia, Enabel called upon GRET to conduct a rotating consulting mission. In 2020, the missions comprised an economic study of the waste management ser-

vice in Conakry, support for the implementation of a master plan for waste management in Greater Conakry for 2040 and the design of an awareness-raising campaign.

"Numerous programmes aimed at implementing a waste management value chain in Conakry failed in recent years. The advantage of the Sanita programme is that it deals with the issue systemically, by including the technical, institutional and social aspects. The mobilisation of GRET's experts is enabling ad hoc support of the programme for specific subjects, bringing an external perspective and an approach to development that are often complementary", says Florian Marchadour, Waste projects manager at GRET. ■

gret.org/countries/africa-indian-ocean/guinea

HAITI



Reducing flood risks along the Orangers River

2018-2021 | Budget: 900 k€ | Funding: AFD | Partner: Municipality of Jacmel.

During the rainy season, the Orangers River, which flows through the city of Jacmel, poses a significant threat for inhabitants. Through the

Acrobates project, GRET worked together with the municipality and local associations to reduce flood risks and develop public spaces and a pedestrian walkway along the river. Five public squares, a multi-sports pitch and a metal footbridge connecting two neighbourhoods were constructed.

The project also made it possible to strengthen the capacities of the municipality's employees and of members of partner local associations, thanks to training sessions to design and conduct quality projects. The leisure facilities put in place as part of this project are now used for public gatherings and sociocultural activities, which foster social cohesion.

A shared vision of the territory

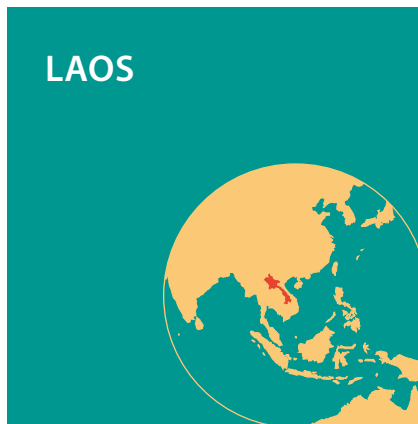
2017-2020 | **Budget:** 1.1 M€ | **Funding:** AFD, EU | **Partner:** Management board of the Turgeau district.

The *Pascal-DT* project, conducted in the Turgeau district, the most densely populated in Port-au-Prince, ended in 2020. Its objective was to strengthen civil society and local authorities for a fairer, more democratic society, while improving the most vulnerable populations' quality of life.

A development plan was drawn up with the territory, training was delivered to local authorities and civil society organisations, and approximately thirty projects were implemented with community-based project management. Thanks to the commons-based approach, tools were also developed to support the implementation of a shared governance system to make the actions conducted as part of the project sustainable. More than 500,000 inhabitants in the district were affected by the impact of the Pascal-DT project's actions. In particular, they benefitted from the construction of a water res-

ervoir and the development of pedestrian public spaces facilitating circulation in the district. ■

gret.org/countries/latin-america-caribbean/haiti-en



The essential role of the Luang Prabang wetlands

2020-2022 | **Budget:** 253 k€ | **Funding:** Centre-Val de Loire Region, AFD, Loire-Bretagne Water Agency | **Partners:** Municipality of Luang Prabang, Luang Prabang World Heritage Department, University of Tours.

The Luang Prabang wetlands, registered on the UNESCO World Heritage list, are made up of a network of small ponds at the heart of the town. These ponds provide numerous services to the town and the population: flood regulation, fish farming, aquaculture, etc. The ponds, which are subject to real estate pressure, are currently at risk of disappearing. The *Wise* project was designed to enhance these wetlands by improving the quality of ponds thanks to better access to sanitation and the implementation of sustainable management of this urban natural environment. The interventions are focusing on approxi-



mately thirty ponds that will serve as a pilot to test innovative measures that can be replicated on a larger scale in other parts of the town. "Past experiences have shown the importance of involving pond owners and inhabitants in the governance of wetlands. This is what GRET wants to achieve and the reason for which we chose to take a commons-based approach", says Vanmixay Vathavong, project manager.

Extending drinking water networks in rural communities

2020-2023 | **Budget:** 568 k€ | **Funding:** Sedif | **Partner:** Government of Luang Prabang Province.

The *Aselp 2* project aims to improve the living conditions of poor populations in semi-rural areas in Luang Prabang province by developing safe and sustainable drinking water supply services. More specifically, it intends to extend a secondary water service in three villages, and then to implement a sustainable water service in three other villages in a rural area in Luang Prabang province.

The project also plans to strengthen the capacities of the Luang Prabang Water Company to extend networks and improve the quality of services in peri-urban and rural areas in the province. "With economic development, the majority of rural households want to have a water supply in their homes, as in the cities. Others prefer to wait and continue to use traditional water resources, which are less safe. Developing and providing a quality service for rural communities is a new challenge for the Luang Prabang Water Company", says Savang Chaxiong, project manager. ■

gret.org/countries/south-east-asia/laos-en

← COLLECTING INFORMATION UPSTREAM OF PARTICIPATORY PLANNING IN THE 6TH COMMUNAL SECTION IN TURGEAU, PORT-AU-PRINCE, HAITI

MADAGASCAR



Promoting sustainable agriculture and food in the south of Madagascar

2020-2024 | **Budget:** 900 k€ | **Funding:** EU | **Partners:** CTAS, AVSF, Cirad.

To address recurrent drought in the south of Madagascar, the *Afafi Sud* project aims to strengthen the resilience of populations to cope with climate change. GRET and its partners are supporting 30,000 farming households by distributing seeds and improved local goat breeds, implementing agroecological blocks and awareness-raising on best nutrition practices, in particular for women and young children.

In 2020, 64 relay farmers, 41 farmers carrying out seed multiplication and 67 shopkeepers were trained and equipped. 327 producers were trained in agroecological techniques and received new seed varieties. 20 livestock farmer groups were identified and will be supported with breeding, as will 22 centres to receive mothers and children.

"Some agroecological blocks were able to produce, despite the severe drought in 2020, this is promising for the region", says Tolotra Ranaivoharimanana, director of CTAS.

New infrastructures in disadvantaged neighbourhoods of Antananarivo

2020-2023 | **Budget:** 1.1 M€ | **Funding:** Agetipa, AFD | **Partners:** Enda, Miarintsoa, CDA.

The greater Antananarivo area is facing sustained urban growth and exacerbation of issues around access and sanitation. As part of the *Lalan-kely* project's 3rd phase, GRET is developing mobility sanitation infrastructures (lanes, gutters, standpipes, laundry washing facilities, etc.) to improve living conditions in 222 disadvantaged neighbourhoods. Its mission consists of providing social support for the works and implementing community-based management of the infrastructures constructed to ensure their sustainability and proper operation.

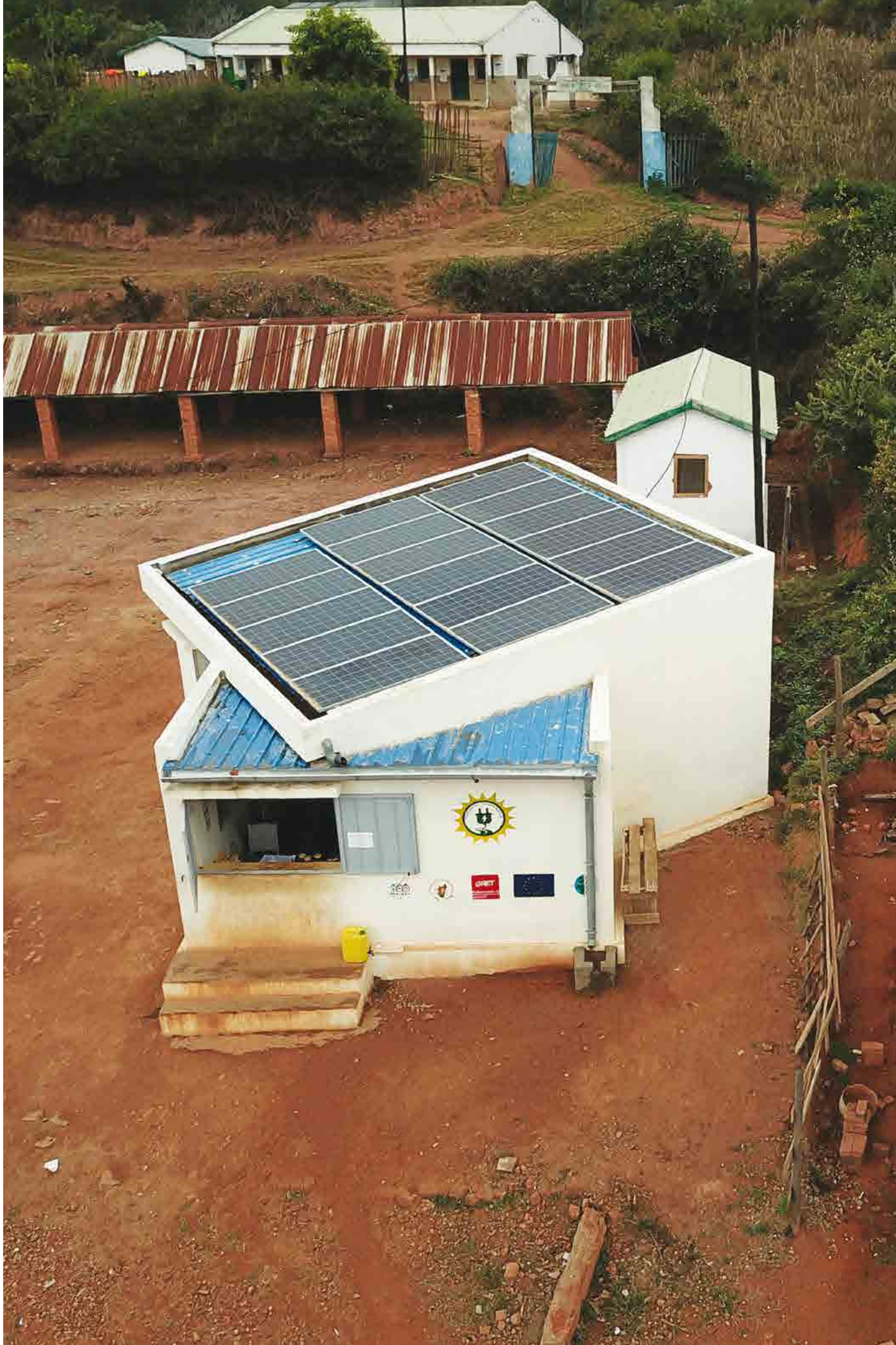
In 2020, the team supported businesses in their labour-intensive work strategy, managed the interface between populations and the various project stakeholders, and defined the strategy for community-based management of future facilities. "To ensure the sustainability of the structures, we are drawing on community-based initiatives involving the communes, the *fokontany* and residents' committees", says Thierry Rabarijaona, project manager.

Alternative electrification solutions in remote areas of the island

2019-2021 | **Budget:** 200 k€ | **Funding:** EU, FFEM, AFD | **Partners:** Ader, Hier.

The rate of access to electricity is very low in Madagascar. Initiatives focusing on electrification using mini-networks, operated by private stakeholders exist, but the network does not cover the

AERIAL VIEW OF THE SOLAR INSTALLATION IN FIADANANA, WHICH STARTED OPERATING IN FEBRUARY 2020 IN MADAGASCAR →



entire population, as investment in remote areas is deemed to be insufficiently profitable. With a view to universal access to electricity, GRET is therefore proposing alternative small-scale electrification solutions.

In 2020, two electricity production facilities started operating in Fiadanana (5.6 kWc multi-service solar platform) and Camp Robin (10 kW pico-hydro station), targeting 200 households. "We supported users to define electricity prices and general management (salaries, maintenance, repairs, etc.) themselves, with commitment from the concessionary of the main network and local authorities", says Rija Randrianarivony, project manager. In 2021, GRET will continue supporting these two communes. ■■

gret.org/countries/africa-indian-ocean/madagascar-en

ity of the 300,000 young Malians who enter the job market every year do not have qualifications corresponding to the needs of the labour market.

GRET and its partner Aja Mali are working to improve the employability of young rural people in three regions: Ségou, Sikasso and Koulikoro. In 2020, despite the Covid-19 pandemic, the *Imyeta* project trained 1,208 young people in 11 growth trades in the agriculture, handicrafts and solar energy sectors. 2,161 young people were supported by the project, 36.2% of whom were girls. 1,294 of the trainees are already in paid employment. "The involvement of the young people's entourage (family, key contact person, village committee) made it possible to bring the dropout rate down to 2%", says Samassa Nalla, project manager and GRET's representative in Mali.

Mobilising Sahelian businesses for innovative, large-scale responses to malnutrition

2018-2022 | **Budget:** 14.2 M€ | **Funding:** AFD, Bill & Melinda Gates Foundation | **Partners:** Hystra, IRD, Iram, Ici, Think-Place, Ogilvy.

In Mali, 63% of women of childbearing age suffer from anaemia. The *Meriem* project – being conducted in Burkina Faso, Niger and Mali – is testing marketing solutions that can be replicated on a large scale to contribute to the prevention of malnutrition, in parallel with social communication campaigns.

In 2020 in Mali, the "bébé kodi" (baby says what) campaign, led by the Ministry of Health in partnership with the project, was promoting the importance of a balanced, varied diet during pregnancy and breastfeeding. This innovative multi-channel campaign made it possible to raise awareness among women and men

MALI



Apprenticeship training in growth trades for young people

2017-2022 | **Budget:** 3.6 M€ | **Funding:** Norad | **Partner:** Aja Mali.

In rural areas in Mali, more than 55% of young people aged 15 do not complete basic education. This rate is far higher for girls. This means that the major-

through screening of films followed by debates, TV and radio spots, and voice messages via mobile phones. In parallel, “we are supporting a Malian business to develop a local fortified solution suited to the nutritional needs of women, which will be marketed using innovative sales and promotion systems in mid-2021”, says Artémise Pembele Da Costa, project manager in Mali. ■

gret.org/countries/africa-indian-ocean/mali-en

MAURITANIA



Organising the response to Covid-19

2020-2022 | Budget: 1 M€ | Funding: AFD | Partners: Enda, Miarintsoa, CDA.

The population of Mauritania was severely affected by the Covid-19 pandemic, which highlighted insufficient access for populations to drinking water services, sanitation and hygiene-related systems necessary for handwashing. Yet these services are essential to fight against the spread of the coronavirus.

In response to these issues, the *Ripeaste* project aims to improve populations' health and limit the spread of the virus in Mauritanian rural

areas through better access to drinking water and sanitation, and awareness-raising on best hygiene practices and barrier gestures. More specifically, the objective is to strengthen the resilience of drinking water operators in rural areas to deal with the Covid-19 crisis, and sustainably improve access to drinking water and sanitation, as well as populations' hygiene conditions in the Brakna, Trarza, Gorgol, Guidimakha, Assaba, Hodh El Chargui and Hodh El Gharbi regions.

Reducing risks of land conflicts related to climate change

2018-2021 | Budget: 174 k€ | Funding: AFD | Partners: GRDR, Tenmiya.

In Mauritania, food and land insecurity in rural areas increases the risk of land conflicts. Within a consortium of NGOs, GRET is participating in improvement of food security for the most vulnerable populations, reduction of land conflict risks and strengthening of social cohesion. Taking an approach that integrates populations and resources, the teams are conducting a diagnosis of the various modes of managing natural resources and land in six watersheds.

In 2020, GRET implemented socio-land agreements. Natural resource management agreements are also being developed: “Our approach is participatory, local and consultative [...]. For example, an agreement can resolve conflicts related to the closure or opening of fields during planting seasons in concertation with the various users of the space”, says Seydou Gandéga, coordinator with the SAP3C project. A second phase of the programme will begin at the start of 2021 for a three-year period. ■

gret.org/countries/africa-indian-ocean/mauritania



MYANMAR



Support for agroecological transition in the Ayeyarwaddy Delta

2019-2021 | Budget: 150 k€ | Funding: Fondation Ensemble, LIFT, GRET Endowment Fund.

The Delta is increasingly affected by climate change, which complicates and reduces agricultural production, in particular for small vegetable growers, who are a minority in this mainly rice-growing zone. Through its Atlas project, GRET is supporting these vegetable growers with agroecological transition to more appropriate and more resilient agricultural systems, and raising consumers' awareness on healthier, more varied diets.

In 2020, 202 farmers implemented and promoted agroecological practices in 13 field schools, while approximately one hundred villagers received information on the links between agriculture, nutrition and management of natural resources. Stalls selling “healthy” vegetables (with no chemical inputs) were set up in the region's main urban centre and in approximately ten villages. They are now fully recognised by consumers

← EXCHANGE VISIT TO AN AGROECOLOGICAL VEGETABLE GROWER IN MYANMAR. THE GREENHOUSE, BUILT WITH SUPPORT FROM GRET, MAKES IT POSSIBLE TO PRODUCE VEGETABLES OFF-SEASON.

and local authorities, which enables small farmers to have significant alternative income.

Strengthening Thitsar Ooyin's governance and structure

2020-2022 | Budget: 250 k\$ | Funding: LIFT, FMO.

Over the last 25 years, GRET initiated and supported two microfinance projects in the Chin and Dry Zone regions. At the end of 2018, these projects were combined and institutionalised in a social purpose microfinance company governed by Myanmar law: Thitsar Ooyin (“garden of loyalty”).

Today, GRET is supporting Thitsar Ooyin to structure its business, with a focus on construction and stabilisation of the company's governance and organisation, professionalisation of the various departments (finance, risk, audit, human resources), and the definition and implementation of its strategic plan. “The project aims to give Thitsar Ooyin the means to be autonomous so that it can continue and grow its mission working with vulnerable populations in Myanmar”, says Guillaume Lepoutre, inclusive finance programme manager at GRET.

Today, Thitsar Ooyin is providing financial services to more than 30,000 farmers and entrepreneurs living in isolated rural regions of Myanmar, helping them to finance their projects.

Extractive industries and land rights

2020-2023 | Budget: 300 k€ | Funding: EU | Partners: Oxfam, Kachin Conservation Working Group, Yaung Chi Thit, Earth Rights International.

The *Gleasa* project aims to boost civil society organisations' active participation in transparent, responsi-

ble governance of natural resources and land use in Myanmar. It is being implemented in the Sagaing region and in Kachin and Shan States, and intends to enable approximately fifteen organisations to benefit from a grants scheme and appropriate technical support.

GRET is in charge of all activities relating to land and coordinating activities in the Sagaing region, where extractive industries range from small-scale gold and jade mining to large-scale mining of copper and coal. This first year will see the conduct of an evaluation study to identify the main land and mining problems, selection of target zones, recognition of organisations' capacities and needs, and identification of potential grant beneficiaries. ■

gret.org/countries/south-east-asia/myanmar-en



→ AN INNOVATIVE SYSTEM FOR THE SALE OF "KOKO VITA" FORTIFIED PORRIDGE FOR 6 TO 24 MONTH-OLD BABIES IN NIGER
← CUSTOMERS OF THITSAR OOVIN SIGNING THEIR MEMBERSHIP BOOKLET BEFORE RECEIVING THEIR LOAN IN SHAW HPYU, MYANMAR

NIGER



New approaches to awareness-raising on nutrition

2017-2022 | Budget: 5 M€ | Funding: EU, Principality of Monaco | Partners: ACF, Concern, IRD, Misola.

In Niger, 50% of young children are affected by chronic malnutrition. In 2020, Covid-19 exacerbated this situation. To address this, the Pafan project adjusted its awareness-raising strategy focusing on the influence of community radios. 360 radio shows on infant and young child feeding and on fortified flours were produced and, together with the healthcare districts, raised the awareness of 54,000 people. Another awareness-raising approach using interactive games called "Nutricards" was also initiated in 2020.

The year also saw the launch of an innovative system for distribution of ready-to-eat porridge called "Koko Vita" in Niamey. This system makes it possible to provide advice and quality meals to families, while strengthening and empowering the street vendors who sell the porridge.



Distributions of local fortified infant flour

2020-2022 | Budget: 500 k€ | Funding: USAID | Partner: CRS Niger.

The Girma project aims to sustainably improve vulnerable households' food and nutrition security in 11 communes in the Magaria and Dun-gass regions in Niger. In these localities, where the prevalence of chronic malnutrition is 55.8%, the project is directly supporting almost 23,000 children aged 6 to 24 months, who will benefit from local fortified infant flour suited to their needs.

As a preferred partner of the private sector, GRET worked with CRS to support production units to make quality fortified infant flours, which will subsequently be distributed free of charge via a coupons system. Distribution conducted at the end of 2020 enabled 1,123 children aged 6 to 24 months to receive 10 kg of fortified infant flour each, in order to improve their nutrition security.

Evaluation of the Common health fund

2019-2020 | Budget: 47 k€ | Funding: AFD | Partner: Nigerien Ministry of Public Health.

The Common health fund (FCS) is a tool intended to support the implementation of the Nigerien Health development plan, an initiative funded by several donors, in particular AFD. GRET was identified to ensure the evaluation of this tool and determine the effects of the FCS – in particular of AFD's contribution – on the Nigerien health policy and on its implementation.

This evaluation shows that the FCS reached its objectives in terms of fiduciary and financial management, which is an essential base in terms of

pertinence and consistency with public policies. However, there is room for improvement in terms of accountability, planning and communication on results, which are targets of the Paris Declaration. These areas need to be consolidated in order to attract other contributors and strengthen the leadership of the Ministry of Public Health. ■

gret.org/countries/africa-indian-ocean/niger-en

SENEGAL



A territorial approach to the relationship between employment and training

2019-2022 | Budget: 2.4 M€ | Funding: LuxDev | Partner: Eclodio.

Every year, almost 300,000 first-time jobseekers arrive on the Senegalese labour market. Their integration into decent employment is a major challenge, which the Ideal project intends to tackle. As part of a programme implemented by the Ministry of Vocational Training, Apprenticeship and Professional Integration, the project aims to implement a territorial approach based on multi-

stakeholder concertation in the North and the Centre of the country, and in the outskirts of Dakar, facilitating the development of vocational training and support for professional integration in line with economic needs in the territories of intervention.

Forward-planning of jobs and skills at territorial level, strengthening of civil society's capacities and entrepreneurial support are just some of the tools and systems being tested.

Businesses producing their own solar energy to develop their activity

2020-2021 | Budget: 652 k€ | Funding: GIZ.

Lack of access to energy and its high cost are an obstacle to the development of small rural businesses in Senegal. As part of the *Sustainable energies* programme led by GIZ, GRET is supporting 14 entrepreneurs and groups with solarisation and the development of their activities.

Technologies are adapted based on needs: dryers for agri-food processing groups, 5-6 kW photovoltaic systems for metal joiners, presses for Typha biofuel units and pumping for women vegetable growers' groups.

The entrepreneurs benefit from coaching sessions delivered by local partners. The impact of this solarisation on activity is monitored from a technical and socio-economic point of view. GRET is also supporting GIZ to structure a network of productive energy-use stakeholders, with a view to possible upscaling. Mas-samba Gaye, the project manager, tells us: *"apart from the solar equip-*

ment, the UPE-S project is responding to groups' and entrepreneurs' need to strengthen their economic management capacities".

Feasibility study of the Dakar autonomous sanitation project

2019-2021 | Budget: 486 k€ | Funding: Bill & Melinda Gates Foundation, AFD | Partner: Hystra.

In the Dakar region, only 41% of households are connected to the sewerage network. Over the past ten years or so, pilot programmes have aimed to improve the situation for the rest of the population. However, the various links of the sanitation chain are still facing problems: 140,000 households still have no access to improved sanitation, 22% still practice manual emptying, sludge treatment plants are over-exploited and valorisation of sub-products is faltering.

In order to respond to these difficulties, GRET, together with Hystra, is conducting a feasibility study of the Dakar autonomous sanitation project (PAAD) on behalf of the National Office of Sanitation of Senegal, with support from the EDE consulting firm. GRET established the baseline situation, analysed the sanitation market and evaluated needs up to the year 2030. Subsequently, it will make recommendations and propose activities, for a provisional budget of 25 M€. ■

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SOLAR DRYER FOR PROCESSING AGRIFOOD PRODUCTS IN CASAMANCE, SENEGAL →
SUPPORT MEETING FOR THE REDUCTION OF SAND AT SOURCE IN LOMÉ, TOGO →



TOGO



NGO Enpro and the Autonomous Greater Lomé District (DAGL) developed a global concerted approach in three neighbourhoods of Lomé. A framework for concertation was facilitated as a forum for discussion and strengthening of stakeholders, and multimodal awareness-raising actions were conducted, making it possible to change stakeholders' practices and representation.

Lastly, having been strengthened, pre-collectors were also involved in other activities such as the pilot operation to reduce sand in household waste – sand accounts for more than 35% of household waste.

"One of the project's great achievements", says Adrien Monteil, project manager, "was to catalyse a real territorial dynamic thanks to the complementarity of activities conducted". ■

Concerted actions to improve waste management

2017-2020 | Budget: 637 k€ | Funding: AFD | Partners: Enpro, DAGL.

The greater Lomé area produces more than 350,000 tons of household and associated waste every year. In light of this and as part of the Africompost 2 project, GRET and its partners

gret.org/countries/africa-indian-ocean/togo



VIETNAM



It was followed by phase 3 in August 2020, which aims to consolidate women workers' knowledge and capacities in terms of empowerment and access to information on their rights and the services available to them. The Covid-19 pandemic complicated implementation in the field, but several activities were conducted, such as the organisation of 31 club meetings and training of the leaders of these training and socialisation clubs. ■■

Better socio-economic conditions for migrant women workers

2017-2020 (phase 2) and 2020-2023 (phase 3) | **Budget:** 224 + 357 k€ | **Funding:** AFD, Fondation Abbé Pierre, Oxfam, Weave our future (Auchan Group), MEAE | **Partners:** Batik International, CDI.

Industrial zones in Vietnam are attracting increasing numbers of migrant workers from rural areas, in particular young women who are often less trained and exposed to difficult living and working conditions in these zones.

Phase 2 of the Phu Nu project, focusing on living and working conditions of migrant women workers in the Khai Quang industrial zone in Vinh Phuc province, ended on January 2020.

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MULTI-COUNTRY APPROACHES



Supporting socio-economic development and strengthening social cohesion in the Liptako Gourma region

2019-2022 | **Budget:** 6.6 M€ | **Funding:** AFD | **Partners:** Iram, Ciedel, AVSF, Apess, Crus, FNGN, La voix du paysan, Laboratoire Citoyennetés, Semfilms, Balai citoyen, MATD.

The 3 borders programme aims to support development in territories in the border area between Burkina Faso, Mali and Niger, known as the Liptako Gourma region, which is experiencing a severe political-



security crisis. GRET is in charge of coordinating and implementing activities in Burkina Faso, in 24 border communes in the Northern and Sahelian regions.

After a six-month launch phase, the first activities in the field began in 2020. The three partner farmer organisations began providing support to the milk, livestock-meat, sheep fattening, vegetable production, potato and cowpea value chains. The activity programmes of the partners working on the social cohesion component were formalised, while local authorities made almost 1.6 M€ of structural investments.

As explained by Inoussa Dicko, who lives in the town of Dori: "The construction of a modern market in Wendou enabled local populations and internally displaced people to conduct income-generating activities to provide for their families. It is also a place where people can meet and create fraternal ties".

Feasibility study of a project for decentralised cooperation in Cape Verde

2019-2020 | **Budget:** 30 k€ | **Funding:** AFD | **Partner:** Iram.

Since 2007, Amiens Métropole has been working in cooperation with the municipality of Santa-Catarina in Cape Verde. Led by the Capeverdean diaspora and dynamic local associations, small-scale solidarity actions were launched in the education, health and essential services sectors.

Amiens Métropole wanted to mobilise the Local authority investment facility (Ficol) to develop a more structural project with its partners focusing on

water and sanitation, to strengthen capacities and raise awareness among young people on hygiene and water preservation. GRET and Iram were tasked by AFD to assess the feasibility of the project, provide support and help with its formulation.

The support provided by GRET enabled the stakeholders to propose a decentralised cooperation project with a budget of 610,000 euros that responds to local needs and meets the requirements of the AFD, which selected the project at the beginning of 2021.

Greater inclusion of customary rights in the Mekong region

2018-2022 | **Budget:** 1.7 M€ | **Funding:** SDC, BMZ, GIZ, LuxDev | **Partner:** Land Equity International.

The MRLG project aims to strengthen small farmers' land tenure security in the Mekong region. The project is collaborating with approximately one hundred organisations based on a collective strategy to influence land tenure policies in the region in order to achieve fairer, more inclusive land governance.

In 2020, various initiatives for the recognition of customary land rights were launched, such as the allocation of forest areas to village communities by the Vietnamese government and registration of village land in forest areas in Laos. The MRLG project is supporting implementation of procedures by the Lao government for formal recognition of these villages' land tenure rights via new instruments (land tenure certificates and management contracts for village forests). In Myanmar, a civil society network worked actively to formulate concrete proposals for the recognition of customary rights as part of a new national land law, which was being developed in 2020.

➤ RICE-GROWING IN XIENGHUANG IN LAOS © Bart Verweij/MRLG

➤ CONSTRUCTION OF A MODERN MARKET IN WENDOU IN BURKINA FASO, TO DEVELOP THE LOCAL ECONOMY

Geographic indications for better valorisation of local products

2020-2023 | Budget: 3 M€ | Funding: AFD | Partners: Arte-Fact, Cirad, Redd, Iram, Certipaq, Department of intellectual property, CIRD, AVSF.

Geographic indications (GIs) make it possible to protect the names of rural communities' traditional specialities. In this way, rural producers can valorise their products on markets.

The Regional GIs project – conducted by GRET, its partners and the Cambodian, Lao and Myanmar Departments of Intellectual Property – is working to disseminate the concept of geographic indications and support the emergence of national capacities in these three countries. It is also focusing on consolidating several geographic indications that have already been registered or are being prepared: Paw San rice from Shwe Bo in Myanmar, Kao Kai Noi rice and probably Komaen tea in Laos, Kampot/Kep salt, Mondulkiri honey, Kampot pepper and palm sugar from Kampong in Cambodia.

Actions are being conducted to strengthen associations for management of GIs by producers and processors, so that they can ensure the development of GIs themselves (control, promotion, awareness-raising among producers, etc.).

Scientific coordination of the "Land tenure & Development" Technical Committee

2018-2022 | Budget: 5 M€ | Funding: AFD | Partner: E-Sud.

In order to respond to land tenure security challenges in developing countries, the "Land tenure &

Development" Technical Committee (LTDTTC) has been working for more than 25 years with land tenure policy stakeholders to help with the production of knowledge on land tenure dynamics, make this knowledge available, generate multi-stakeholder dialogue and formalise frameworks for analysis and action.

In 2020 it enabled the finalisation of an analysis of major dynamics around evolving agrarian systems, and the analysis of land tenure determinants of young people's empowerment trajectories. The resulting guidelines, and other work produced by the Committee, can be downloaded from foncier-developpement.fr

"Today, the community of thought made up of researchers, operators, members of the administration and civil society, owes a lot to the scientific coordination work conducted by GRET since the Committee was set up in 1996, and to its capacity to generate dialogue and work together with stakeholders", says Mathieu Boche, co-chairperson of the LTDTTC. ■■

Technical Committee



KAMPOT PEPPER, WHICH BENEFITS FROM A PROTECTED GEOGRAPHIC INDICATION IN CAMBODIA →



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COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
BENIN	2020-21	Evaluation of the 105 localities project	●	AFD	Roch Mongbo	69
	2012-20	Amapa Forest management	●	FEEM		1,536
BURKINA FASO	2017-20	Promoting resilience among rural African households (Relax)	●	Agropolis Foundation	Cirad	22
	2017-22	Governance of value chains and inclusion of cowpea, milk and non-timber forest products (Go-in)	●	EU, Government of the Principality of Monaco, AFD	Apess, APMEZA, Fert, Flab, TFK, TFL, Roppa	5,813
	2019-20	Feasibility study of the SecurAgri project	●	AFD	Corade, Tero	199
	2019-20	Study on decisive factors of crises and conflicts in the East	●	AFD		106
	2019-22	Sharing the Sahelian grove	●	AFD (Via ECOWAS), ASDI, ASED Switzerland, Seed Foundation	Terre verte, AZN, Eco&Sol, La Trame/Criné Yame	150
	2018-22	Prevention of malnutrition in the Mouhoun Loop (Premam)	●	AFD, EU	Development Media International	2,222
	2020-21	Distribution of local milk products in seven schools in Bobo-Dioulasso	●	Fondation Bel		15
	2019-22	Project to support municipal waste management in secondary cities	●	AFD, CEAS Switzerland	Autre Terre, CEAS Burkina Faso	1,123
	2019-24	Upscaling of a market-based sanitation approach in rural areas of Burkina Faso (Ohangou)	●	AFD	Burkina Faso Ministry of Water and Sanitation, communes	6,000
	2020-21	Training partnership with the international institute of water and environmental engineering	●	ZIE		3
	2020-22	Sanitation marketing study for the Oshun business	●	Société du Canal de Provence		33
	2020-21	Rural electrification project (Yeelen)	●	African Development Bank	Burgcap, Nodalis	64
2017-20	Integrated multisectoral project supporting resilience of poor and very poor households to cope with food and nutrition insecurity in the Northern provinces of the Mouhoun Loop (Promiari) – TDH Trust Fund	●	EU	TDH Switzerland	168	
2017-20	Supporting resilience of poor and very poor households to cope with food and nutrition insecurity – ACF Trust Fund	●	EU	ACF	447	
2017-20	Supporting resilience of poor and very poor households to cope with food and nutrition insecurity – Oxfam Trust Fund	●	AFD, EU	Oxfam	299	
2018-20	Setting up of a unit to produce fortified infant flour in Orodara	●	ACF		24	
2019-20	Allouaafia Service for Santé Sud	●	Santé Sud		21	
2019-21	Support for the implementation of a fortified flour production unit in Gaoua	●	Burkinabe Red Cross	APFG	30	
2019-22	Support for the implementation of a fortified flour production unit in Solenzo	●	TDH		43	
2020	Technical support for finalisation of the Altaaq project supporting cereal companies in Tatam in Mali and Sodepal in Burkina Faso	●	WFP		120	
2020-21	Technical assistance to WFP Mali from Burkina Faso to strengthen two infant flour production units	●	WFP		117	
2020-21	Extension of the community component in the plan to scale up promotion of optimal infant and young child feeding in the East region	●	UNICEF		635	
2020-22	Community health and ICT in Burkina Faso (SanCoTic)	●	Enabel	Burkina Faso Ministry of Health, APAC-Fandima Association, ABF Association	375	
2018-20	Ouagadougou Urban initiatives programme	●	AFD, Greater Lyon	Commune of Ouagadougou, HI	650	
2020-21	Ouagadougou Urban Initiatives Programme (Phase 2)	●	AFD	Commune of Ouagadougou, AMGT	555	
2020	Preventing the spread of Covid-19 in Ouagadougou markets	●	Greater Lyon		50	

COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
CAMBODIA	2010-22	Support for intensive low-input agriculture (Apici)	●	CG92, SYCTOM, DCA, CFI, Louvain, ICCO	Siem Reap Department of Agriculture, MediaSeeds, CIRD	4,857
	2020	Consulting mission for the Sustainable Rice Landscapes Initiative	●	SRLI, World Bank	Rikolto	6
	2020	Study on farmers' organisations	●	AFDI Normandy and Haut-Rhin		26
	2020-22	Study and evaluation of agroecological practices in irrigated systems	●	AFEID	University of Battambang, Cirad	57
	2020-24	Technical assistance to the Cambodian Ministry of Water Resources for the Wat4cam programmes social water management component	●	AFD	MOWRAM, SCP, Meiho Engineering	1,043
	2017-20	Technical and organisational studies to improve sanitation in 4 cities in the Tonle Sap basin	●	ADB	ISEA	282
2018-24	Innovative loans for improved access to water (SFF)	●	Stone Family Foundation	ISEA	259	
2019-20	Technical studies on sludge management in Phnom Penh	●	AIMF		56	
2019-21	Improving running water supply for populations living in disaster-stricken areas	●	CSO, UNICEF	ISEA	140	
2019-21	Design and supervision of the construction of sanitary facilities for schools in Cambodia	●	UNICEF	ISEA	195	
2018-21	Social protection: innovation for the informal sector (Spin)	●	AFD, Weave our future (Aurhan Group)	BIT, SHPA	765	
2018-21	Services for farmers and innovations (Servimov)	●	Cirad		24	
2018-21	Project to improve waste management in the communes of Dschang, Bafang and Foumbot	●	AFD, Syctom	ERA-Cameroon	341	
2018-21	Social support for the Project for economic reconstruction in urban areas (Presu)	●	AFD	Agetip Caf, NGO Nourrir	474	
2020-23	Technical assistance and mission for social support of the project to promote local environmental initiatives for flood management (Pilegi)	●	AFD	Urbanconsulting, Ministry of Urban Planning	284	
CHAD	2018-21	Fighting against flooding in Moundou (Plim)	●	AFD	ID, Ministry of the Environment, Water and Fishing	144
	2019-20	Technical support for the development of four infant flour production units	●	WFP		153
CONGO	2019-21	Feasibility study to set up an organic waste valorisation unit at the Jardin d'essai site in Brazzaville	●	Syctom, City of Paris	Municipality of Brazzaville	181
	2020-24	Nkayi and Owando, clean cities (Novai)	●	EU	ID	5,000
	2020-21	Drawing up of a manual of accounting procedures for the National public health laboratory	●	SCAC		10
	2020-22	Improving social and professional integration of young people in vulnerable situations (Parein)	●	Enabel, AFD	Giac	495
CÔTE D'IVOIRE	2019-22	Strengthening of Ivorian civil society for monitoring of the Economic partnership agreement	●	EU		67
	2015-20	Marketing and communication expertise to strengthen the commercial capacities of cocoa cooperatives	●	Enabel		19
DJIBOUTI	2020	Socio-economic study for connection to a sanitation network	●	Ecohumanis		2
	2018-21	Agroforests in Haut-Katanga	●	EU	Capak	300
DRC	2019-21	Technical assistance for sustainable development of the Garamba Complex	●	African Parks, via EU funding		362
	2016-22	Promotion of innovative methods for accessing drinking water, sanitation and hygiene in several areas on the outskirts of eastern and southern Kinshasa (Pilaep 2)	●	AFD	Mott McDonald, Sher	150
FRANCE	2019-20	Informing reflection on participation through human-rights based approaches	●	AFD	Ciedel	22
	2017-20	Mobilising stakeholders for the 1% waste levy	●	AFD, Ademe, Daect, Fondation Suez	Ciedel, Cefrepade, Centraider, Gevalor, Resacoop	671

● Field project ● Consulting mission or study ● Event and training
● Agriculture: value chains and agricultural policies ● Cities for all and decentralisation ● Civic issues and democracy ● Drinking water, sanitation and waste management
● Health: nutrition and social protection ● Inclusive finance and professional integration ● Natural resource management and energy

COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
FRANCE	2017-21	Coalition eau Programme 5	●	AFD		1,050
	2018-20	Concerted non-collective territorial sanitation strategy in Bandiré (Mayotte)	●	ARS	Gescod	30
	2018-21	Translation of the Sanitation Handbook	●	AFD		52
	2019-22	Training of auditors for the "Eau pour tous" Master's degree	●	AgroParisTech		17
	2020	Organisation of a webinar entitled "Informing and advising operators to ensure continuity of water and sanitation services" in the Covid-19 context	●	AFD	Suez Consulting	6
	2019-20	Work by the inter-NGO exchange group on access to employment for young people (TVET Group)	●	IECD		3
	2019-21	Forest Committee	●	AFD		244
	2020-21	Support for mobilisation of NGOs around climate (Pamoc3)	●	AFD		33
	2019-23	Study for the development of the "Carrefour Margot" national interest operating perimeter in Saint-Laurent du Maroni (French Guiana)	●	French Guiana Public office of land and development	Seura	76
	2019-24	Civil society supporting vulnerable stakeholders and the environment in urban and rural communities in Forest Guinea (Saver-GF)	●	EU	ADC, Acord-Guinée	1,018
	2020-21	Adapt Action study	●	Safege/Suez		18
	2020-23	Promotion of mango and pineapple value chains in Maritime Guinea (ProFIMA)	●	Enabel	MGE, Osez Innovor	614
	2020-23	Technical assistance to the Lower Guinea Food crop and salt cultivators' Federation as part of the project entitled "Rice-growing activities system in mangrove territory" (Saritem-Guinea)	●	AFD	POPVS-BG	357
	2020-24	Technical assistance to the Guinean entrepreneurs' association (MGE), downstream component in the rice value chain of the project entitled "Rice-growing activities system in mangrove territory" (Saritem-Guinea)	●	AFD	MGE	369
	2019-23	Support for the Sanita programme - Clean cities in the household waste management domain	●	Enabel, EU		200
	2019-22	Improving food and nutrition security and access to social protection in the 3 Rivières watershed (Pasan-Apros)	●	EU	ACF, AOG, Protos, Odrino	7,851
	2019-22	Fatra kaba nan marche Potapiens ! (For an end to waste in Port-au-Prince markets)	●	EU		1,250
	2016-20	Resilience after hurricane Matthew	●	AFD, Fondation de France, W. K. Kellogg Foundation	AVSF	2,220
	2020-21	Nourriplus Eurofins	●	Eurofins		30
	2014-21	Development and reconstruction of the Baillergeau district in Port-au-Prince (Areba)	●	AFD, EU	UCLBP	8,283
2017-20	Supporting civil society and the local authority for the development of Turgeau Port-au-Prince (Pascal-DT)	●	EU	Casac Turgeau	1,110	
2018-21	Community-based development of the Orangers River and its banks, technical assistance and social expertise (Acrobates)	●	AFD	Municipality of Jacmel	900	
LAOS	2019-22	Technical assistance to the Ministry of Agriculture and Forests for the development of a fair trade tea value chain in North Laos	●	AFD	AVSF, Laos Consulting Group	137
	2018-22	Project for nutrition-sensitive agriculture in mountainous zones in North Laos (Nusap)	●	AFD, EU	Niras Sweden AB, Ministry of Agriculture	129
	2019-22	Ban Man'èau: for better access to sanitation and better management of world heritage listed humid urban zones (Hulp)	●	Loire-Bretagne Water Agency, Centre-Val de Loire Region in France, AFD	Municipality of Luang Prabang, Luang Prabang Department of World Heritage, Tours University	277
	2019-22	Development of access to drinking water and sanitation in rural zones in Luang Prabang	●	AFD, Loire-Bretagne Water Agency, Centre-Val de Loire Region in France	Luang Prabang Department of health, Confluence	143

COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
LAOS	2020-21	Feasibility study for improvement of solid waste management in the Gnommalath and Nakai districts, Khammouane Province	●	NTPC, NTZDF		56
	2020-23	Support for the extension of access to drinking water in small towns (Sewit 2)	●	Sedif	DPWT, NPPLP of Luang Prabang Province	568
	2017-20	Development of bamboo and rattan value chains in Laos	●	AFD, DDC	BNDA	1,429
	2018-21	Development of non-timber forest products to reduce the impact of unexploded ordnance in rural areas	●	EU	HI	497
	2019-21	Implementation of two units for to process cactus as complementary feed for small ruminants	●	UNDP		93
	2020-21	Monitoring of Prosol contracts with CTAS	●	GIZ		25
	2020-24	South Afafi - Development of favourable conditions for the improvement of agricultural production	●	EU	Cirad, CTAS, AVSF	2,315
	2019-21	Pigeon peas: an agroecological response to the nutritional needs of vulnerable agricultural populations	●	Fondation Avril	CTAS, IRD, LRI	14
	2017-21	Improving access to water and sanitation in the bay of Antsiraka	●	AESN, Sedif	Jirama	510
	2018-22	Access to water in Bongatsara	●	Sedif		100
MADAGASCAR	2018-22	Solid and liquid sanitation in Antananarivo	●	AFD, Municipality of Paris, Stone Family Foundation	MadaCompost	824
	2018-23	Valorisation of waste and sludge treatment for market gardening and rice growing in Antananarivo	●	Fondation AgroParisTech		7
	2019-20	Organisation of the "Waste: which solutions for our Malagasy cities?" workshop	●	AFD, Korean Embassy, SCAC, City of Paris, GIZ		14
	2019-20	ProSol: testing use of urban compost at 6 school sites	●	GIZ	Ecoconsult, MadaCompost	50
	2019-20	Assessment-evaluation of 13 drinking water supply networks in the commune of Sadabe	●	Carrousel d'initiatives solidaires		3
	2019-20	Assistance to project management for the implementation of the public water service in Ampely	●	SAD		13
	2019-21	Diotontolo: a sanitation business in Madagascar	●	Stone Family Foundation		157
	2019-21	Exploratory research to increase the impact of programmes promoting hygiene in school settings	●	WSUP	Hydroconseil	41
	2019-21	Improving access to water in Fenoarivo Atsinana	●	Sedif		150
	2019-21	Support of the MadaCompost social business	●	GoodPlanet Foundation		3
	2020-21	Increasing access to improved water services, sanitation and hygiene in Madagascar	●	Charity Water		478
2014-21	Hydroelectricity and the environment (Rhyviere 2)	●	FGFE, EU	Ader, Hier	7,195	
2015-21	Contributing to the implementation of integrated coastal zone management in Sainte-Marie and protection of biodiversity of flora in Sainte-Marie (Tsara Kobaby)	●	AFD, Maisons du Monde Foundation	Cetamada, CUSM, MBG, PCADDISM	243	
2017-20	Access to energy via marine turbines in Madagascar	●	Ademe, Guinard Energies		83	
2018-22	Improving living conditions and supporting concerted management of natural resources for fishermen	●	Madagascar National Parks	Cirad, WCS	689	
2020-21	Support for writing NEP Nanoé	●	FEEM (via Burgeap)		7	

● Field project
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 ● Inclusive finance and professional integration
 ● Health: nutrition and social protection
 ● Civic issues and democracy
 ● Natural resource management and energy
 ● Drinking water, sanitation and waste management

COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
MADAGASCAR	2020-21	Evaluation of the Envol project [Ⓔ]	●	Fondem	Burgeap	6
	2017-21	Innovative programme for nutrition education in urban areas (Penim) [Ⓔ]	●	Government of the Principality of Monaco	Labasan, Malagasy Ministries of Health and of Trade, ONN, Nutri'zaza, UMR Nutripass (IRD)	456
	2017-21	Food fortification programme for vulnerable populations (PFOA) [Ⓔ]	●	EU		3,740
	2019-20	2019 Food aid [Ⓔ]	●	French Embassy		200
	2019-22	Integrated project to fight against malnutrition in the rural communes of Fiefarana and Manandiana-Tambatra [Ⓔ]	●	Government of the Principality of Monaco	WFP, AVSF, ACF	331
	2020	Emergency operation in favour of disadvantaged urban populations affected by the consequences of the Covid-19 crisis [Ⓔ]	●	Government of the Principality of Monaco, Fonds Fanainga, Artelia Foundation	Nutri'zaza	50
	2020-21	Nutritional safety nets for vulnerable populations and consolidating coverage of malnourished children in South Madagascar [Ⓔ]	●	French Embassy		200
	2020-21	Implementation of Universal health cover in Sainte-Marie [Ⓔ]	●	Government of the Principality of Monaco	WHO, CACU	365
	2020-21	Study for formulation of a micronutrient supplementation programme [Ⓔ]	●	Sight and Life Foundation		8
	2020-22	Development of new Nutri'zaza products [Ⓔ]	●	The Waterloo Foundation	Nutri'zaza	162
	2020-22	Response to the food and nutrition crisis in the Androy region (Operation Kéré) [Ⓔ]	●	Kere Association, Regional Council of Reunion Island, City of Saint-Denis, Tex Mex, private donations	CTAS	318
	2020-24	Integrated food and nutrition security actions at terroir level (South Afaï- Androy) [Ⓔ]	●	EU	CTAS, AVSF, Cirad	900
	2020-23	Institutional and social project management for the implementation of the community-based management system as part of the Lalankely III project [Ⓔ]	●	AFD, Agetipa	Miarintsoa, CDA, Enda Madagascar	1,050
	2016-21	Optimising the competitiveness of companies thanks to vocational training (Acefor) [Ⓔ]	●	AFD	Foranim Consult, Malian Ministry of Youth, Employment and Civic Construction	2,946
	2017-22	Improving the employability of young Malians in rural areas through tutorial apprenticeship (Imyeta) [Ⓔ]	●	Norad	Aja Mali	3,565
	2020-25	Improving the competitiveness of companies through vocational training (Acefor - Phase 2) [Ⓔ]	●	AFD		2,404
	2016-20	Institutional strengthening for agricultural and pastoral resilience (Rimtrap) [Ⓔ]	●	EU	Ecodiv, Tenmiya, WorldVision Germany	548
	2018-21	Food security and prevention of conflicts related to climate change in 6 watersheds in the Gorgol and Guidimakha regions (SAP3C) [Ⓔ]	●	AFD	GRDR, Tenmiya	174
	2020-22	Networking and pooling of farmers' groups in the Guidimakha, Gorgol and Brakna regions (Adrao) [Ⓔ]	●	EU, CFSI, AFD	Amad	343
	2020-24	Social engineering and productive rural investments in the Guidimakha region [Ⓔ]	●	Enabel	Amad	1,000
	2020-24	Training leaders of farming field schools as part of the Rimfil project [Ⓔ]	●	Enabel	Amad	47
	2019-24	Supporting economic and social inclusion for youth employment and stability (Safire) [Ⓔ]	●	EU	Caritas Mauritania	3,158
2015-20	Supporting initiatives led by communes for hydraulics and sanitation (Alcha 3) [Ⓔ]	●	Apaus, communes, EGMA, Sedif, City of Paris		735	
2018-21	Sustainable improvement of access to water, hygiene and sanitation for inhabitants in the commune of Rosso (READ) [Ⓔ]	●	Fondation Suez, GRET Endowment Fund, AIMEF, Bordeaux Métropole, Adour-Garonne Water Agency	Commune of Rosso	192	
2018-21	Supporting actions by local authorities and associations to improve supply of environmental public services to citizens [Ⓔ]	●	French Embassy, EU, Grand Paris sud, Mauritanian communes	Association mauritanienne des communes du Sud (AMCS)	144	

MALI

MAURITANIA

COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
MAURITANIA	2019-20	Study to develop a waste management plan in Mbagne [Ⓔ]	●	ILO		20
	2020	P93 waste project [Ⓔ]	●	ILO		50
	2020-21	Study on the health and social impacts of water projects in Assaba [Ⓔ]	●	AFD		66
	2020-21	Updating of the institutional, legal and regulatory framework for water in rural areas [Ⓔ]	●	AFD, Ministry of Hydraulics and Sanitation	Emergence Legal, D. Ehmedane	94
	2020-22	Limiting the spread of Covid-19 in rural Mauritania (Ripeauste) [Ⓔ]	●	AFD	Enda, Miarintsoa, CDA	1,046
	2020-22	Programme to support initiatives in communes for hydraulics and sanitation in Mauritania (Alcha 4) [Ⓔ]	●	Sedif, City of Paris, Bordeaux Métropole		257
	2020-24	Technical assistance for the Directorate of hydraulics and sanitation in 2 Hodhs [Ⓔ]	●	AFD	Burgeap	88
	2020	Technical assistance for delegated management of the support fund as part of the Corim project [Ⓔ]	●	Expertise France		1,165
	2015-20	Sustainable management of the Diawling National Park (DNP) [Ⓔ]	●	BACoMaB, Fondation Ensemble, Fondation Mava	DNP	550
	2016-20	Audit of connections to the hybrid power plant in Kiffa [Ⓔ]	●	AFD		64
	2018-21	Industrial typha demonstrators [Ⓔ]	●	Ademe, FFEM, MTES		725
	2019-20	Energy diagnosis and inventory of greenhouse gas emissions in Nouakchott [Ⓔ]	●	Nouakchott Region (via EU)	I Care Environnement	5
	2020-21	Rimdir project feasibility study [Ⓔ]	●	AFD, World Bank	Burgeap	77
	2017-20	Promotion of optimum feeding practices for infants and young children (Rim Anje) [Ⓔ]	●	UNICEF	AGPI	546
	2020-21	Project to support the healthcare system to implement the plan for upscaling of optimum feeding practices for infants and young children in the Gorgol and Brakna regions – community-based component (Rimanje 2) [Ⓔ]	●	UNICEF		329
	2020-23	Project to support the healthcare system to implement the plan for upscaling of optimum feeding practices for infants and young children in the Gorgol and Brakna regions – healthcare system component (Rimanje 2) [Ⓔ]	●	Government of the Principality of Monaco		300
	2020	Support to prepare a project proposal for the French Ministry of Foreign and European Affairs [Ⓔ]	●	Savoie déchets		7
	2019-20	Ficol Morocco Cape Verde [Ⓔ]	●	AFD	IRAM	30
	2017-20	Technical assistance to the Zenata development company – social component [Ⓔ]	●	SAZ (AFD and BEI funds)	Groupe Huit, SCE	293
	2016-20	Promoting diversification of agriculture and economic integration in the North of Chin State [Ⓔ]	●	LIFT	Corad	409
	2019-22	Small grants fund for civil society in mountainous regions - Phase 2 [Ⓔ]	●	LIFT	Swissaid, Metta	556
	2020-21	Strengthening access to essential services for rural families in Myanmar [Ⓔ]	●	GRET Endowment Fund	EFK	45
2020-21	Independent monitoring and documentation mechanism for the REAL DEV land restitution project in Magway [Ⓔ]	●	LIFT		70	
2020-22	Strengthening land tenure security and land rights of communities affected by the conflict in Kachin and North Shan (Ring Chying) [Ⓔ]	●	LIFT	Metta Development Foundation	226	
2020-23	Supporting CSOs to strengthen social responsibility for land and extractive industries in the Sagaying region and Kachin and Shan States (Gleasa) [Ⓔ]	●	EU	Oxfam, KCWG, YCT, ERI	300	
2019-21	Agroecological transition for small farmers and the landless in the Delta (Atlas) [Ⓔ]	●	Fondation Ensemble, LIFT, GRET Endowment Fund		150	

MOLDAVA

MOROCCO

MYANMAR

- Field project
- Consulting mission or study
- Event and training
- Agriculture: value chains and agricultural policies
- Health: nutrition and social protection
- Civic issues and democracy
- Inclusive finance and professional integration
- Natural resource management and energy
- Drinking water, sanitation and waste management

COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project	
MYANMAR	2016-21	Improving livelihoods, creation of income and resilience of vulnerable populations in the South of Chin State and the North of Rakhine	●●●●●	EU	TGH	5,000	
	2016-21	Drinking water and sanitation in a neighbourhood of Mandalay (Amarapura)	●●●●●	AFD, City of Mandalay	Suez Consulting	2,700	
	2017-22	Strengthening of improved services in urban areas (Rosamur)	●●●●●	AFD, Adour-Garonne Water Agency, French Embassy, Bordeaux	TDC	437	
	2019-20	Socio-economic survey in the Aung Thar Yar neighbourhood in Mandalay	●●●●●	VEI		20	
	2020-21	Collection of field data to prepare a drinking water supply project for the inhabitants of Pyigyitagon	●●●●●	RVO		50	
	2013-20	Creation of a microfinance institution in the Dry Zone	●●●●●	LIFT		2,945	
	2020	Technical assistance to the Thitsar Ooyin microfinance institution for the Covid-19 emergency	●●●●●	ADA		18	
	2020-21	Survey on the evaluation of the economic impact of Covid-19 for Thitsar Ooyin's customers in Chin State	●●●●●	ADA		16	
	2020-22	Technical assistance to the Thitsar Ooyin microfinance institution	●●●●●	LIFT, FMO	Thitsar Ooyin	245	
	2020-21	Study on structuring of the sludge emptying market in Niger	●●●●●	Bill & Melinda Gates Foundation	Hydroconseil, EDE	58	
NIGER	2020-21	Study on the feasibility of an innovative project to structure sanitation management at communal level (Pilot project in Commune IV in Niamey)	●●●●●	Ministry of Hydraulics and Sanitation (MH/A)	Hydroconseil, EDE	65	
	2017-22	Fortification of commonly consumed processed food products (Fopat)	●●●●●	EU, Government of the Principality of Monaco	WFP, I3N, ReCa	2,977	
	2017-22	Supporting food fortification (Pafan)	●●●●●	Government of the Principality of Monaco, EU	ACF, Concern Worldwide, IRD (UMR Nutripass), Misola	5,000	
	2020	Activities to prevent the spread of Covid-19	●●●●●	Government of the Principality of Monaco		30	
	2020-22	Technical support for local private operators to produce, promote and market local infant flours as part of the Girma project	●●●●●	USAID	CRS	500	
	2018-21	Working towards better application of human rights for LGBTI communities and sex workers	●●●●●	EU	HDI	63	
	2017-20	Support to secure access to land for agroecological intensification in rural territories (Terria)	●●●●●	AFD, CFSJ, Fondation Bel	Fongs	660	
	2017-21	Citizens and local organisations mobilised for better use of natural resources (Commun)	●●●●●	EU	CNCR	243	
	2018-20	Supporting integration of nutrition issues in territories in the process of agroecological transition (Terria-nut)	●●●●●	AFD	Fongs	41	
	2019-21	Feasibility, preliminary project design, and environmental & social impact studies of the Delta programme	●●●●●	AFD, SAED	Géofit Conseil, SCP	649	
RWANDA	2019-22	Access to services and structuring of family farms (Asstel - phase 3)	●●●●●	AFD, CFSJ/FDF, DCI Monaco, Compagnie fruitière	Apess, CPLD, ARD, Dagana Departmental Council	900	
	2020	Distribution of Covid-19 kits	●●●●●	Compagnie fruitière		16	
	2013-21	Total, integrated concerted sanitation in the district of Guet Ndar (Acting)	●●●●●	AESN, CG27, French MFEF, Onas, City of Saint-Louis, EU	ADC, Onas, City of Saint-Louis	2,649	
	2016-20	Support for initiatives led by communes for hydraulics and sanitation in Saint-Louis (Aicha 2)	●●●●●	Adour-Garonne Water Agency, AESN, Occitanie/Pyrénées-Méditerranée Region, Sedif, Sicoval	ARD Saint-Louis, Le Partenariat	1,458	
	SENEGAL	2017-20	Improvement of health in rural areas thanks to sanimarkets (Asap)	●●●●●	EU, Métropole Aix-Marseille-Provence, Rhône Méditerranée Corse Water Agency	ARD Tambacounda	1,290
		2018-20	Water and sanitation in Nabadji Civol (phase 2)	●●●●●	Seine-Normandie Water Agency, cities of Creil and Nabadji Civol	Le Partenariat	410
		2019-21	Feasibility study for the autonomous sanitation project in the Dakar region (PAAD)	●●●●●	ONAS	Hystra	486
		2019-22	Ping-Giri, an innovative project for integrated management of flood risks in the suburbs of Dakar	●●●●●	AFD	UrbaSEN, Urbamonde, Senegalese residents' federation	843
		2020-21	Productive use of energy - Solarisation of productive activities	●●●●●	GIZ		652
		2020-21	Flooding in Grand-Yoff (phase 2)	●●●●●	GIZ, Municipality of Dakar	Sepia, EGIS	40
2020-21		Study on sludge emptying in secondary cities	●●●●●	GGGI	IP3 Conseil, Delvic	100	
2020-22		Developing sanitation in the Tambacounda region (Absa)	●●●●●	RMC Water Agency, Greater Bourg-en-Bresse Area	CSI, ARD Tambacounda	192	
2020-23		Supporting initiatives in communes for hydraulics and sanitation (Aicha21)	●●●●●	SEDIF, AESN, OFOR, Communes, SEOH, AFD	ARD Saint-Louis, Le Partenariat	1,198	
2020-24		Citizen participation in water and sanitation (Fisong Disseau)	●●●●●	AFD, EU	Posceas, UGB	624	
TOGO	2018-21	Working to promote and support entrepreneurship in the Thiès region (Apsù 1)	●●●●●	Enabel, AFD	Eclósio, Coopam, Resopp, Coopéc-Resopp	90	
	2019-21	Working to support entrepreneurship in the Diourbel region (Apsù 2)	●●●●●	Enabel	Eclósio, Caritas, URAPD	72	
	2019-21	Local IWRM in the Niayes area (phase 2)	●●●●●	AESN		445	
	2020-21	Transfer of irrigation management	●●●●●	AFEID, AFD	SCP	154	
	2017-21	Qualification for employment of young people (QualEmploi)	●●●●●	Luxdev, EU	Enda Graf Sahel, Fodde	1,054	
	2017-22	Supporting young people into employment in South Senegal (AjeSud)	●●●●●	EU	3FPT, ACEP Senegal, Eclósio	2,000	
	2020-22	Strengthening vocational and technical training and systems for support and professional integration in Senegal (Ideal)	●●●●●	Luxdev	Eclósio	2,400	
	2020-22	Dakar Urban Initiatives Programme	●●●●●	AFD	UrbaSEN, UrbaMonde, Transitec, Cetud	555	
	2017-20	Africompost 2 - Lomé	●●●●●	AFD, Fondation Suez, Paris Sycotm	Enpro	267	
	2020-22	Social and technical project management for three sports facilities in Greater Lomé	●●●●●	AFD	Greater Lomé Autonomous District	116	
TUNISIA	2019-21	Contributing to elements of the preparatory phase of the National plan for adaptation to climate change	●●●●●	AFD	Acterra, Suez Consulting	90	
	2020-23	Empowerment to improve the socio-economic conditions of women workers (Phu-Nu 3)	●●●●●	AFD, Weave Our Future (Auchan Group)	Batik International, CDI	357	
VIETNAM	2017-20	Improving living conditions of migrant women workers (Phu-Nu 2)	●●●●●	AFD, Fondation Abbé Pierre, French MFEF, Oxfam, Weave Our Future (Auchan Group)	Batik International, CDI	224	

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	2020-23	Supporting initiatives in communes for hydraulics and sanitation (Aicha21)	●●●●●	SEDIF, AESN, OFOR, Communes, SEOH, AFD	ARD Saint-Louis, Le Partenariat	1,198
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TOGO	2018-21	Working to promote and support entrepreneurship in the Thiès region (Apsù 1)	●●●●●	Enabel, AFD	Eclósio, Coopam, Resopp, Coopéc-Resopp	90
	2019-21	Working to support entrepreneurship in the Diourbel region (Apsù 2)	●●●●●	Enabel	Eclósio, Caritas, URAPD	72
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COUNTRY	DATES	PROJECT	THEMES	SOURCE OF FUNDING	PARTNERS	BUDGET IN K€ over the duration of the project
MULTI-COUNTRY	2018-22	Support for land governance in the Mekong region (MRLG 2) [Cambodia, Laos, Myanmar, Vietnam]	●	BMZ, GIZ, LuxDev, DDC	Land Equity International	1,731
	2018-22	Facilitation of the "Land Tenure & Development" Technical Committee's work and reflections [France, International]	●	AFD, French Ministry of Foreign and European Affairs	Esud	800
	2019-22	Supporting socio-economic development and strengthening social cohesion in cross-border territories in Burkina Faso, Mali and Niger (Three borders) [Burkina Faso, Mali, Niger]	●	AFD	Apess, AVSF, Ciedel, Crus, FNGN, IRAM, Labo citoyens, La Voix du paysan, Le Balai citoyen, Semfilms, MATD	6,610
	2020-21	Mekong sustainable info [Cambodia, Laos, Vietnam]	●	CFI	ALISEA network, Mediaseeds	56
	2020-23	Promotion and recognition of geographic indications [Cambodia, Laos, Myanmar]	●	AFD	Artefact, Cirad, Redd, IRAM, Certipaq, Department of intellectual property, Cird, AVSF	1,240
	2020-23	Strengthening the capacities of CSOs in the North and their partners in the South to evaluate the performance of agroecological systems, and their results and effects [Africa]	●	AFD	Terre verte, Agrisud, Cari, AVSF, AgroParisTech, Cirad, IRD	91
	2020-25	Agroecology and transition of food and agricultural systems to more sustainable systems in South-East Asia [Asset] [Cambodia, Laos, Myanmar, Vietnam]	●	AFD	Cirad, FAO, universities, etc. (27 partners in total)	11,542
	2019-20	Decentralised evaluations in several Sahel countries	●●	AFD	Espélia, Genre&Ville	120
	2018-21	Supporting food and nutrition security in West Africa – A sanoa programme agreement [Burkina Faso, Guinea, Mauritania, Niger, Senegal]	●	AFD	Apess, APMEZA, Fiab, MGE, Oxfam, TFK, TFL, Roppa (and others)	1,767
	2020-21	Study on gender equality in the media and media content in Sub-Saharan Africa [Côte d'Ivoire, DRC, Ghana, Niger]	●	CFI		36
	2020	Dignity and health [Burkina Faso, Senegal]	●	GRET Endowment Fund		50
	2019-22	Commons programme agreement [International]	●●	AFD		1,500
	2020	Support for the implementation of a monitoring and evaluation system geared towards change in projects funded by the Jafowa association [Africa]	●	Fondation de France	Network of European Foundations (NEF)	10
	2020-23	Youth stakeholders in tomorrow's world programme agreement (Jade) [Congo, Guinea, Haiti, Mali, Mauritania, Senegal]	●	AFD, EU, LuxDev, Norad, Enabel	Eclósio, YAM, Social Change Factory	4,821
	2018-22	Mobilising businesses for a large-scale innovative response in the Sahel (Meriem) [Burkina Faso, Mali, Niger]	●	AFD, Bill & Melinda Gates Foundation	Hystra, ICI, IRAM, IRD, Ogilvy, ThinkPlace	14,200
	2019-20	Local infant flours in West Africa (Filao) [Burkina Faso, Chad, Mali, Mauritania, Niger, Senegal]	●	UNICEF	IRD, IRAM	33
	2020-24	Urban initiatives facilitation programme	●	AFD	UrbaSEN, UrbanMonde, Cabanon Vertical	1,430

 Field project	 Consulting mission or study	 Event and training	 Civic issues and democracy	 Drinking water, sanitation and waste management
 Agriculture: value chains and agricultural policies	 Cities for all and decentralisation	 Inclusive finance and professional integration	 Natural resource management and energy	
 Health: nutrition and social protection				

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- * Bromblet H., Martel Naquin P., *Concevoir et gérer une plateforme artisanale de compostage des déchets municipaux dans un pays du Sud – Guide pratique*, Ciedel, Centraider, Cefrepade, GRET, Resacoop, 2020, 51 pages, PAGEDS project capitalisation.
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- * Levard L., Kambou S., *Opportunités et risques de la mise en œuvre de l'APE intérimaire Côte d'Ivoire – Union européenne et de la stratégie nationale APE*, Nogent-sur-Marne, GRET, CSCI, October 2020, 101 pages.

» The names in colour are those of GRET staff.

- * Rangé C. (dir.), Ba-Konaré D.A.O., Brosse C., Compaore I. et al., *Analyse contextuelle des dynamiques socio-politiques et des demandes de développement dans la région Est du Burkina Faso*, Paris, AFD, 2020, 231 pages.
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- * Marchadour F., *Intégrer le secteur informel dans un diagnostic de gestion des déchets*, Ciedel, Centraider, Cefrepade, GRET, Resacoop, 2020, 11 pages, PAGEDS – technical factsheet n° 1.
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- ★ [Costis C.](#), *Building sustainable links between agriculture and nutrition*, Nogent-sur-Marne, GRET, February 2020, 4 pages, Development policies and practices, n° 24.
- ★ [Leyronas S.](#), [Petit O.](#) (dir.), with contributions from [Alcazar C.](#), [Ballin Q.](#), [Durand E.](#) et al., *Prévenir la dégradation et la surexploitation des eaux souterraines : agir dès maintenant dans le secteur agricole*, Paris, AFD, June 2020, 2 pages, notes d'orientation, n° 3.
- ★ [Moreira V.](#) (dir.), with contributions from [David F.](#), [Durand E.](#), [Lehideux S.](#), [Perrin M.](#), [Métayer S.](#), [Guiochon E.](#), *L'intégration de genre dans les projets Eau, Assainissement et Hygiène (EAH) : quels enjeux ?*, Coalition Eau, 15 pages, Expert brief.
- ★ [Masse P.](#), *Sustainable food systems in favour of nutrition*, Nogent-sur-Marne, GRET, December 2020, 4 pages, Development policies and practices, n° 25.
- ★ [Olive F.](#), [Mouquet-Rivier C.](#) (dir.), [Fioroni N.](#), [Bichard A.](#), [Boulle-Martinaud C.](#), [Kaboré C.](#), [Denizeau M.](#) et al., *La filière des farines infantiles produites localement dans 6 pays sahéliens : Burkina Faso, Mali, Mauritanie, Niger, Sénégal, Tchad – Résumé*, GRET, IRAM, IRD, UNICEF, 2020, 31 pages.

PUBLISHED ARTICLES

1. Peer-reviewed scientific journals

- ★ [Enten F.](#), [Feuvrier M.-V.](#), [Oliveira A. M.](#), “De la capitalisation des expériences au sein des organisations de l'aide internationale : entre standardisation et approches ‘sur mesure’”, *Revue internationale des études du développement*, n° 241, 2020/1, pages 189-211, DOI : 10.3917/ried.241.0189.
- ★ [Rangé C.](#), [Magnani S.](#), [Ancy V.](#), “Pastoralisme et ‘insécurité’ en Afrique de l'Ouest : du narratif réifiant à la dépossession politique”, *Revue internationale des études du développement*, n° 243, 2020/3, pages 115-150, DOI : 10.3917/ried.243.0115.

2. Other journals

- ★ [Vola Rakotonarivo M.](#), [Boulle Martinaud C.](#), “Social Marketing to Sustainably Influence Nutrition Behaviors: Nutri'zaza's strategy for triggering adequate consumption of complementary foods to prevent malnutrition in Madagascar”, *Sight and Life*, 2020, vol. 34 (1), pages 90-94.

SEMINARS, ROUND TABLES AND WORKSHOPS

1. Public communications

- ★ [Landemaine M.](#), communication at the Forum entitled “Associations : le défi du développement durable”, organised by La CLEF (Culture, loisirs et formation), Saint-Germain-en-Laye, 11 January 2020.

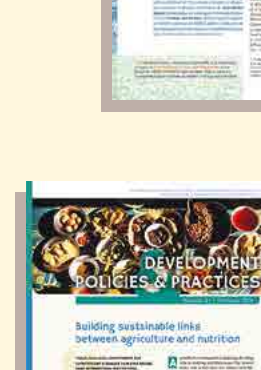
2. Participation in round tables, facilitation

- ★ [Benkahla A.](#) (moderator), with contributions from [Costis C.](#), [Kieffer C.](#), [Mouhamed Hmeida S.](#), [Levard L.](#), webinar entitled “Comment promouvoir la diversité alimentaire en Afrique de l'Ouest”, organised by GRET as part of the Asanao programme, 8 December 2020.
- ★ [Bromblet H.](#), participation in the webinar entitled « Déchets & climat : l'amélioration de la gestion des déchets : un levier pour atténuer le changement climatique et s'adapter », organised by Coordination Sud, 17 September 2020.
- ★ [Diallo H.](#), presentation of the action-research activities conducted on territorial IWRM in Niayes (Thiès region) at the 3rd edition of the Agroecology days in Senegal, entitled “Transition agroécologique au Sénégal : quelle orientation du secteur agricole ?”, Museum of Black Civilisations in Dakar, 30 January 2020.
- ★ [Enten F.](#), participation in the round table entitled “Aide internationale au développement : acteurs, normes et pratiques”, organised by Iedes, the Développement & Sociétés joint research unit and the Les Afriques dans le monde laboratory, with the authors of n° 241 of the *Revue internationale des études du développement*, Sustainable development hub, Nogent-sur-Marne, 7 October 2020.

- ★ [Le Corre M.](#), Management of standpipes and communal water sources, webinar entitled “Informer et conseiller les opérateurs pour assurer la continuité des services d'eau et d'assainissement”, Suez, GRET, AFD, May 2020.
- ★ [Le Jeune T.](#), Invoicing and collection management, webinar entitled “Informer et conseiller les opérateurs pour assurer la continuité des services d'eau et d'assainissement”, Suez, GRET, AFD, May 2020.
- ★ [Santi M.](#), Water and sanitation social communication during the Covid crisis, webinar entitled “Informer et conseiller les opérateurs pour assurer la continuité des services d'eau et d'assainissement”, Suez, GRET, AFD, May 2020.

3. Organisation of seminars

- ★ Study days of the project for the Promotion of waste management actions in developing countries (PAGEDS), organised by GRET, the Resacoop and Centraider regional networks, Ciedel and Cefrepade, webinar, 7 and 8 December 2020.
- ★ Webinar entitled “Comment promouvoir la diversité alimentaire en Afrique de l'Ouest”, organised by GRET as part of the Asanao programme, 8 December 2020.



CAPITALISATION VIDEOS AND WEB DOCUMENTARIES

- ★ *Africompost 2 à Lomé*, 2020, a series of four videos: “Le projet et ses acteurs” (2'15); “Amélioration de la pré-collecte et sensibilisation des ménages” (7'49); “Enpro, opérateur de valorisation des déchets” (4'11); “Impacts et perspectives” (4'02). Available on the GRET_ONG YouTube channel.
- ★ *Conseil à l'exploitation familiale (CEF), projet Capagrnut*, 2020, video, 15'30. Available on the GRET_ONG YouTube channel.
- ★ *Dans la peau d'un OPC [opérateur de pré-collecte]*, 2020, web documentary, accessible on [opc-brazza.org](#).
- ★ *Projet Asstel : une démarche territoriale de développement de l'élevage au Sénégal*, 2020, video, 13'59. Available on the GRET_ONG YouTube channel.
- ★ *Promotion de l'assainissement familial amélioré dans quatre communes du département de Mbacké (Sénégal)*, 2020, video, 9'38. Available on the GRET_ONG YouTube channel.
- ★ *Valorisation des déchets à Lomé, une dynamique collective et inclusive*, 2020, video, 15'21. Available on the GRET_ONG YouTube channel.

TRAINING AND ACADEMIC INPUT

- ★ [Broutin C.](#), *Les acteurs et enjeux de développement, méthodologie de projet, enquêtes, ONG et secteur privé*, “Chargé-e de projet de solidarité internationale et de développement durable” professional degree, IATU and the UNESCO Chair for Training of Sustainable Development Professionals, Bordeaux Montaigne University, 96 hours.
- ★ [Broutin C.](#), *Circuits courts, commerce alternatif/commerce équitable*, Gestion des territoires et développement local Masters 1 Degree, Bordeaux Montaigne University, 6 hours.
- ★ [Broutin C.](#), *Diagnostic, identification et programmation de projet* and *Prévisions opérationnelles et financement de projet*, “Conception et ingénierie des projets de développement” Masters 2 Degree, Gretha, Bordeaux University, 14 hours.
- ★ [Broutin C.](#), *Systèmes alimentaires urbains en Afrique de l'Ouest*, “Risques agricoles et sécurité alimentaire” certificate, Sciences Po Bordeaux, Bordeaux sciences Agro., 6 hours.
- ★ [Enten F.](#), *Crises et vulnérabilités alimentaires*, “Études du développement, parcours Crise : interventions d'urgences et développement” Masters 1 Degree, Paris 1 Panthéon-Sorbonne University, Iedes, 15 hours.
- ★ [Labat C.](#), *Stratégie de communication en ONG*, “Chargé-e de projet de solidarité internationale et de développement durable” professional degree, IATU and the UNESCO Chair for Training of Sustainable Development Professionals, Bordeaux Montaigne University, 10 hours.

- ★ Landemaine M., *Développement durable et une autre gestion, "Innovations sociales : économie sociale et solidaire, économie plurielle et société de service"* specialised certificate, Paris Cnam, 3 hours.
 - ★ Landemaine M., *L'évaluation de l'impact social et environnemental des projets de développement, "Développement social"* Masters 2 Degree, Paris 1 Panthéon-Sorbonne University, Iedes, 6 hours.
 - ★ Landemaine M., *Les technologies de l'information et de la communication dans une perspective de développement durable, "Management des associations"* Masters 2 Degree, IAE, Paris Panthéon-Sorbonne, 3 hours.
 - ★ Levard L., *Economie des ménages agricoles, "Développement agricole et politiques économiques"* Masters 1 Degree, Paris 1 Panthéon-Sorbonne University, Iedes, 9 hours.
 - ★ Levard L., *Politiques publiques et régulations internationales, Masters 2 Degree, "Développement agricole et rural pour le Sud (DARS)" option, "Marchés, organisation, qualité, services dans les agricultures du Sud (Moquas)"*, Institut des régions chaudes, Montpellier SupAgro, 12 hours.
 - ★ Levard L., Pautrizel L., *Stratégies et politiques de développement agricole dans les pays en développement – Politiques et accords commerciaux concernant l'agriculture, "Développement agricole durable : la sécurité alimentaire pour le développement"* Masters 2 Degree Paris-Saclay University, 30 hours.
 - ★ Levard L. (coordination), François M., Pautrizel L., *Agriculture et relations internationales, "Développement agricole et politiques économiques"* Masters 1 Degree, Iedes, 24 hours.
 - ★ Masse P., *Initiation à la démarche du diagnostic agraire, 5th year of the International agri-development engineering degree, "Développement agricole et financement : modalités d'évaluation"* specialisation, Angers, Istom, 6 hours.
 - ★ Pautrizel L., *L'agroécologie dans le Sahel mauritanien, 5th year of the Engineering degree, Bordeaux Sciences Agro, 3 hours.*
 - ★ Pautrizel L., *Worldwide agriculture, 4th year of the Engineering degree, Bordeaux Sciences Agro, 6 hours.*
 - ★ Rakotomalala C., Gennetais A., *La nutrition dans les programmes de développement : l'exemple du programme Nutridev, teaching on the "Ingénieur en alimentation et santé"* course, Institut polytechnique UniLaSalle Beauvais, 4 hours.
 - ★ Rangé C., *Gestion des territoires ruraux, "Dynamiques des pays émergents et en développement"* Masters 2 Degree, Paris 1 Panthéon-Sorbonne University, 2 hours.
 - ★ Rangé C., *Initiation à la démarche du diagnostic agraire, 5th year of the International agri-development engineering degree, "Développement agricole et financement : modalités d'évaluation"* specialisation, Angers, Istom, 6 hours.
 - ★ Rangé C., *Méthodes et pratiques du développement, "Dynamiques des pays émergents et en développement"* Masters 2 Degree, Paris 1 Panthéon-Sorbonne University, 2 hours.
 - ★ Thibault D., *L'environnement de la solidarité internationale, 5th year of the International agri-development engineering degree, Istom, webinar, 3 hours.*
 - ★ Thibault D., *Le chef de projet et le management, "Economie sociale et solidaire (ESS), Analyse de projets et développement durable"* Masters 2 Degree, Faculty of Economics, 6 hours.
 - ★ Thibault D., *La fonction de chef de projet, 5th year of the International agri-development engineering degree, Istom, webinar, 3 hours.*
 - ★ Thibault D., *La fonction de chef de projet, "Economie sociale et solidaire (ESS), Analyse de projets et développement durable"* Masters 2 Degree, Faculty of Economics, 6 hours. ■■
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- ACF Action against hunger
 - ACORD-Guinée Guinean development cooperation and research association
 - ADC Action for community development (Guinea)
 - ADER Agency for the development of rural electrification (Madagascar)
 - AFD French development agency
 - AGETIPA Agency for the conduct of public interest and development works
 - AJA Mali Association for youth action in Mali
 - ALISEA Agroecological learning alliance in South-East Asia
 - AMGT Municipal agency for major works (Burkina Faso)
 - APEM Association for the promotion of enterprise in Madagascar
 - APESS Association for the promotion of livestock farming in the Sahel and savannah
 - APUR Parisian urban planning studio
 - ASEA Agroecology in Southeast Asia
 - AVSF Agronomists and veterinarians without borders
 - AZN Zoramb Naagtaaba inter-village association (Burkina Faso)
 - BMZ German Federal Ministry for Economic Cooperation and Development
 - BNDA Bamboo and Non-Timber Forest Products Development Association (Laos)
 - CDE Centre for development and the environment
 - CDI Centre for Development and Integration (Vietnam)
 - CEFREPADE Francophone centre for partner-oriented research on sanitation, waste and the environment
 - CFSI French committee for international solidarity
 - CIAT International centre for tropical agriculture
 - CICLE International cooperation on climate and energy
 - CIEDEL International centre of study for international development
 - CIRAD French centre of agricultural research and cooperation for sustainable development
 - CIRD Cambodian Institute for Research Rural Development
 - CRS Catholic Relief Services
 - CRUS Regional council of Sahelian unions
 - CSCI Ivorian civil society convention
 - CTAS Agroecological technical centre of the south (Madagascar)
 - DAGL Greater Lomé autonomous district (Togo)
 - DCA DanChurchAid
 - DYTAES Initiative for agroecological transition in Senegal
 - EPA Economic Partnership Agreement
 - EU European Union
 - FFEM French Facility for Global Environment
 - FMO Dutch entrepreneurial development bank
 - FNGN National federation of Naam groups (Burkina Faso)
 - GIAC Interprofessional artisans' group of Congo
 - GIZ German agency for international development cooperation
 - ICCO Interchurch Organisation for Development Cooperation
 - ICI International advice initiatives (Burkina Faso)
 - ILO International Labour Organization
 - IRAM Institute of Research and Application of development methods
 - IRD French National Research Institute for Sustainable Development

LIFT	Livelihoods and Food Security Fund
MALICA	Markets and Agricultures Linkages for Cities in Asia
MATD	Burkinabe Ministry of Territorial Administration and Decentralisation
MEAE	French Ministry of Foreign and European Affairs
MFI	Microfinance Institution
MGE	Guinean entrepreneurs' centre
NGO	Non-Governmental Organisation
NSSF	National Social Security Fund of Cambodia
PCCADISM	Platform of consultation and support for sustainable development of Sainte-Marie (Madagascar)
SDC	Swiss Development Cooperation
SDGs	Sustainable Development Goals
SEDIF	Ile-de-France region water syndicate
SHPA	Social Health Protection Association (Cambodia)
SIDA	Swedish International Development Cooperation Agency
SIDI	International solidarity for development and investment
UMR	Joint research unit
UNICEF	United Nations Children's Fund
USAID	U.S. Agency for International Development

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GRET'S ACTIONS ARE
IN LINE WITH THE

SUSTAINABLE DEVELOPMENT GOALS



GRET is a member of Groupe initiatives (GI),
Coordination SUD and Cité du développement durable.



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